#### **NORTHLAND SCHOOL DIVISION NO. 61**

## REGULAR BOARD MEETING NO. 18 – 02 AGENDA

Location: Radisson Hotel Edmonton South – Room: Terrace 6

Date & Time: January 26, 2017 – 11:00 a.m. Note: If agenda is ahead of schedule, items will be moved up

Page No.

٩.	CA	LL TO	ORDER	R (9:00 a.m. −11:00 a.m.)	
	1.	Comr	nittee o	of the Whole	
	2.	In-Ca	mera		
3.	PU	BLIC N	<b>MEETIN</b>	IG (11:00 a.m 4:30 p.m.)	
	1.			cural Reflection	
С.	GFI	NFRΔ	I BUSIN	NESS (11:00 a.m. – 11:10 a.m.)	
••			oval of A		
				Minutes	
		2.1		nber 30, 2017 Meeting	3
		2.2		ry 4, 2018 Special Meeting	
	3.			sing from Previous Meeting(s)	
		3.1		d Action Items	14
ο.	ΔC.	TION	ITFMS	(11:10 a.m. – 2:00 p.m.)	
٠.	1.			rd Representatives (Housekeeping) (M. Daniels)	16
	2.			erence for Board Representatives (Housekeeping) (T. Rasmuson)	
	3.			rd Committee (Housekeeping) (T. Rasmuson)	
	4.			edule of Rates (1st Reading) (T. Rasmuson)	
	5.			endix A Board Work Plan Motion to Remove as an Appendix to Policy 2 (T. Rasmuson)	
	6.			Year Calendar (G. Atkinson)	
	7.			kson School Viability Report (G. Atkinson)	
	8.			Financial Statements (T. Rasmuson)	
	9.			oorate Board Meeting & Workshop Dates (M. Daniels/R. Anderson)	
	10.	Crisis	Respon	nse Protocol (G. Atkinson)	58
	11.	Regio	nal Abo	original Recognition Awards (RARA) (G. Atkinson)	60
Ξ.	DFI	FGA1	ION - I	N CAMERA (1:00 p.m. – 1:30 p.m.)	
				I Boards Association (Cathy Hogg, President and Mary Lynne Campbell, Executive Directo	r)
Ε.			-	o.m. – 3:00 p.m.)	
	1.		,	(2:00 p.m. – 2:15 p.m.)	
		1.2		Expenses for the period ending December 31, 2017	
		1.3		e Calendar	
	_	1.4		Work Plan	
	2.	-		ent (2:15 p.m. – 2:30 p.m.)	
		2.1		dance Update	/5
		2.2		tion Service Agreement	00
			2.2.1	Standards for Education Service Agreements	
	_		2.2.2	Innovation in First Nations Education Grant Program	83
	3.		_	Reports (Department) (2:30 p.m 15 minute each)	00
	4	3.1		West Associate Superintendent Report (S. Willier)	88
	4.		_	nmittee	
	_	4.1	(None c Comm	,	
	5.	5.1		ining Committee – TEBA Update (J. Nokohoo)v	orhal
		J.⊥	Daigai	ming committee TEDA Opuate (J. Nokonoo)V	CIDAL



#### **REGULAR BOARD MEETING NO. 18 – 02**

Page No.

- F. REPORTS cont... (2:00 p.m. 3:00 p.m.)
- 6. Association
  - 6.1 ASBA Zone 1
  - 6.2 ASBA Zone 2/3 (K. Telford) ......verbal
  - 6.2 PSBAA
- G. RECESS (3:00 p.m. 3:15 p.m.)
- H. TRUSTEE REPORTS (3:15 p.m. 4:00 p.m.)

(Purpose: 2 minutes to share information: for example attendance at school council(s) meeting or representative meeting(s) the trustee has attended)

- I. INFORMATION ITEMS (4:00 p.m. 4:15 p.m.)
  - 1. (None)
- J. CLOSING CULTURAL REFLECTION (4:15 p.m.)
- K. ADJOURNMENT & GOODBYES (4:30 p.m.)
- \* Board Assessment Tool

MINUTES OF THE NORTHLAND SCHOOL DIVISION
NO. 61 BOARD OF TRUSTEES REGULAR MEETING
ON NOVEMBER 30, 2017 AT THE RADISSON
EDMONTON SOUTH HOTEL, TERRACE 3 IN
EDMONTON, AB.

		MEMBERSHIP
✓	Maddy Daniels	Chair Ward 1
х	Cathy Wanyandie	Trustee Ward 2
<b>√</b>	Randy Anderson	Vice-Chair Ward 3
✓	Jesse Lamouche	Trustee Ward 4
✓	Louis Cardinal	Trustee Ward 5
✓	Silas Yellowknee	Trustee Ward 6
<b>√</b>	Robin Guild	Trustee Ward 7
✓	Loretta Gladue	Trustee Ward
✓	Rubi Shirley	Trustee Ward 9
✓	Jules Nokohoo	Trustee Ward 10
<b>√</b>	Karen Telford	Trustee Ward 11
✓	Lois Byers	Board Advisor
✓	Gord Atkinson	Superintendent of Schools
✓	Wes Oginiski	Associate Superintendent of Human Resources
1	Trudy Rasmuson	Secretary-Treasurer
✓	Curtis Walty	Communications Coordinator
✓	Krystal Potts	Executive Assistant
1	Melanie Mantai	Executive Secretary — Finance

**CALL TO ORDER** 

Chair Daniels called the meeting to order at 8:35 a.m.

IN CAMERA SESSION 24488/17 Trustee Lamouche moved that the meeting go in camera at 8:35 a.m.

10-0 CARRIED

REGULAR SESSION 24489/17

Trustee Yellowknee moved that the meeting revert to regular session at 9:49 a.m.

10-0 CARRIED

While in camera legal and land were discussed.

**RECESS** 

The meeting recessed at 9:49 a.m. The meeting reconvened at 10:14 a.m.

OPENING CULTURAL REFLECTION		Trustee Shirley gave the opening cultural reflection.  Chair Daniels, acknowledged that we are meeting on Treaty 6 land and the contribution of the Metis people.
ADOPT AGENDA	24490/17	Trustee Yellowknee moved that the Board of Trustees adopt the agenda as amended:
		Add items:  I. 6 – Community Based Training Program
		10-0 CARRIED
MINUTES ORGANIZATIONAL MEETING – OCTOBER 26, 2017	24491/17	Trustee Yellowknee moved that the Board of Trustees approve the October 26, 2017 Organizational Meeting minutes as presented.
		10-0 CARRIED
MINUTES OCTOBER 26, 2017	24492/17	Trustee Anderson moved that the Board of Trustees approve the October 26, 2017 Regular Board Meeting minutes as presented.
		10-0 CARRIED
MINUTES NOVEMBER 23, 2017	24493/17	Trustee Telford moved that the Board of Trustees approve the November 23, 2017 Special Board Meeting minutes as amended.
		10-0 CARRIED
OLD BUSINESS — BOARD ACTION ITEMS		Trustee Guild moved that the Board of Trustees receive as information the action taken by administration with respect to directives given by the Board.
		10-0 CARRIED

24495/17 Trustee Yellowknee moved that the Board of Trustees approve the 2016-2017 AERR and 2017-2020 Education Plan, as attached; and direct administration to email trustees the survey that is being sent to parents for information.

> 10-0 **CARRIED**

RECESS

The meeting recessed at 11:15 a.m. The meeting reconvened at 11:25 a.m.

2016-2017 AUDITED **FINANCIAL STATEMENTS** 

Jeff Alliston, Associate from Hawkings Epp Dumont attended the meeting at 11:15 am and presented and reviewed the 2016-17 Audit with the Board of Trustees.

24496/17 Trustee Yellowknee moved that the meeting go in camera at 11:50 am

> 10-0 CARRIED

24497/17 Trustee Yellowknee moved that the meeting revert to regular meeting at 11:55 a.m.

> 10-0 **CARRIED**

24498/17 Trustee Gladue moved that the Board of Trustees approve the 2016-2017 Audited Financial Statements, as attached; and direct administration to bring the Schroeder Rental Agreement to the January Board meeting.

> 10-0 **CARRIED**

RECESS

The meeting recessed for lunch at 12:01 p.m. The meeting reconvened at 1:01 p.m.

2017-2018 FALL BUDGET Secretary-Treasurer Rasmuson presented the Fall Budget updates to the Board.

Trustee Lamouche left the meeting at 1:55 p.m.

24499/17 Trustee Yellowknee moved that the Board of Trustees approve the 2017-2018 Fall Budget, as amended and attached.

9-0 CARRIED

Trustee Lamouche rejoined the meeting at 1:57 p.m.

DR. MARY
JACKSON SCHOOL
VIABILITY STUDY

Superintendent Atkinson reviewed why administration is conducting a viability study on Dr. Mary Jackson School.

24500/17 Trustee Guild moved that the Board of Trustees receive as information, notice that the Superintendent is conducting a viability review on Dr. Mary Jackson School.

10-0 CARRIED

2017-2021 BOARD MEETING SCHEDULE

Chair Daniels presented to the Board a new schedule for the Corporate Board meetings. Trustees discussed the proposed dates.

Trustee Anderson left the meeting at 2:26 p.m.

24501/17 Trustee Guild moved that the Board of Trustees approve that the January Corporate Board meeting be moved to January 26, 2018 in Edmonton; and administration along in consultation with Board Chair Daniels and Vice-Chair Anderson draft a new Corporate Board Meeting schedule that will be brought to the January 26, 2017 Board meeting.

9-1 CARRIED

POLICY 4 – TRUSTEE CODE OF CONDUCT		Trustee Shirley left the meeting at 2:26 p.m.  Trustee Anderson rejoined the meeting at 2:26 p.m.		
CONDOCT	24502/17	Trustee Yellowknee moved that the Board of Trustees approve third and final reading of Policy 4 Trustee Code of Conduct, as attached.		
		9-0 CARRIED		
POLICY 2 – ROLE OF THE BOARD	24503/17	Trustee Yellowknee moved that the Board of Trustees approve the housekeeping change to Policy 2, Role of the Board, as attached.		
		9-0 CARRIED		
POLICY 2 – APPENDIX A BOARD WORK PLAN	24504/17	Trustee Yellowknee moved that the Board of Trustees approve the housekeeping change to Policy 2, Appendix A Board Work Plan, as attached.		
LAN		9-0		
		CARRIED		
		CARRIED		
		Trustee Shirley rejoined the meeting at 2:30 p.m.		
POLICY 9 – BOARD REPRESENTATIVES	24505/17	Trustee Yellowknee moved that the Board of Trustees approve the housekeeping change to Policy 9, Board Representatives, as attached.		
		10-0		
		CARRIED		
POLICY 9 – APPENDIX A BOARD	24506/17	first reading to Policy 9, Appendix A, Board Representation to Organizations, as attached and		
REPRESENTATION		amended.		
TO ODCANIZATIONS		10.0		
ORGANIZATIONS		10-0 CARRIED		
		CARRIED		
		Trustee Shirley left the meeting at 2:48 p.m.		

24507/17 Trustee Yellowknee moved that the Board of Trustees approve second reading to Policy 9, Appendix A, Board Representation to Organizations, as attached; and direct administration to change Policy 9 to include the Chair and Vice-chair to sit as an ex-officio.

> 9-0 **CARRIED**

24508/17 Trustee Telford moved that the Board of Trustees approve third and final reading to Policy 9, Appendix A, Board Representation to Organizations, as attached.

> 9-0 **CARRIED**

Trustee Lamouche left the meeting at 2:49 p.m. Trustee Shirley rejoined the meeting at 2:50 p.m. Trustee Lamouche rejoined the meeting at 2:51 p.m.

**TERMS OF** REFERENCE FOR **BOARD** REPRESENTATION Byers, Consultant to the Board discussed with Trustees the rationale behind drafting the Terms of Reference for Board Representation.

Trustee Gladue left the meeting at 2:54 p.m. Trustee Gladue rejoined the meeting at 2:59 p.m.

24509/17

Trustee Guild moved that the Board of Trustees approve the Terms of Reference for Board Representation, as amended; and direct administration to provide trustees with a template for reporting to the Board; and send a letter to the organizations listed in Policy 9, Appendix A introducing the trustee representative.

9-1 CARRIED

**RECESS** 

The meeting recessed at 3:03 p.m. The meeting reconvened at 3:22 p.m.

24510/17 Trustee Telford moved that the Board of Trustees approve that the Board Chair and Vice-Chair shall attend meetings of organizations as outlined in Policy 9, as requested.

> 10-0 CARRIED

**BOARD CHAIR** REPORT

Chair Daniels presented her report to the Board as information. Chair Daniels reported on the Engagement Session that was attended by herself and Trustees Shirley and Lamouche on November 9, the PSBAA meeting held November 14-17 the ASBA FGM held November 19-22 and the Board Workshop held on November 23, 2017.

24511/17 Trustee Yellowknee moved that the Board of Trustees accept as information the Board Chair Report as presented and attached.

> 10-0 CARRIED

SUPERINTENDENT'S **REPORT** 

Superintendent Atkinson presented his report to the Board as information. Highlights Superintendent Atkinson reported on include the speakers at the ASBA FGM held November 19-22, and the October 2017 overall attendance seen the best attendance rate over the last 4 years.

24512/17

Trustee Yellowknee moved that the Board of Trustees accept as information the Superintendent's Report as presented and attached.

10-0 **CARRIED** 

MONITORING
REPORTS -
<b>MAINTENANCE</b>
DEPARTMENT

Superintendent Atkinson and Secretary-Treasurer presented the Facilities – Year in Review 2016/17 School Year Presentation to the Board on behalf of David Cox, Division Facilities Manager.

#### 24513/17

Trustee Gladue moved that the Board of Trustees accept as information the Facilities – Year in Review 2016/17 School Year Presentation as presented and attached.

10-0 CARRIED

#### ADHOC COMMITTEE – BARGAINING COMMITTEE – TEBA UPDATE

Chair Daniels announced that she is stepping down from the Bargaining Committee and Trustee Nokohoo has been appointed as the Teachers' Employer Bargaining Association (TEBA) Representative.

# ASSOCIATION REPORTS

Chair Daniels provided a verbal update as part of her Board Chair Report on the PSBAA AGM held in Edmonton from November 15 – 17, 2017.

Trustee Anderson left the meeting at 4:17 p.m. Trustee Anderson rejoined the meeting at 4:19 p.m.

# INFORMATION ITEMS

24514/17

Trustee Yellowknee moved that the Board of Trustees moved that the Board of Trustees receive the following Reports for Information items:

- Class Improvement
- Administrative Procedures (162, 515, 515 App B)
- Treaty 8 Annual Christmas Gala
- Treaty 8 Education Symposium 2018
- ASBA New Trustee Orientation Part 2
- Community Based Training Program

10-0 CARRIED

24515/17 Trustee Yellowknee moved that the Board of Trustees attend the Treaty 8 Education Symposium 2018 from January 11 & 12, 2018 in Edmonton; and the New Trustee Orientation Part II from November 14 to 16, 2017 and will advise Executive Secretary, Melanie Mantai of their attendance.

> 10-0 **CARRIED**

CLOSING CULTURAL REFLECTION

Trustee Shirley gave the closing cultural reflection.

ADJOURN

24516/17 Trustee Yellowknee moved that the Board of Trustees declare the meeting adjourned at 4:25 p.m.

> 10-0 **CARRIED**

> > Maddy Daniels, Board Chair

Trudy Rasmuson, Secretary-Treasurer

Recording Secretary: Melanie Mantai, Executive Secretary Finance

MINUTES OF THE NORTHLAND SCHOOL DIVISION NO. 61 BOARD OF TRUSTEES SPECIAL MEETING ON JANUARY 4, 2018 HELD IN THE PROVINCE OF ALBERTA BY TELECONFERENCE.

		ATTENDANCE
✓	Maddy Daniels	Chair Ward 1
✓	Cathy Wanyandie	Trustee Ward 2
Х	Randy Anderson	Vice-Chair Ward 3
<b>√</b>	Jesse Lamouche	Trustee Ward 4
✓	Louis Cardinal	Trustee Ward 5
✓	Silas Yellowknee	Trustee Ward 6
✓	Robin Guild	Trustee Ward 7
✓	Loretta Gladue	Trustee Ward 8
✓	Rubi Shirley	Trustee Ward 9
✓	Jules Nokohoo	Trustee Ward 10
✓	Karen Telford	Trustee Ward 11
✓	Lois Byers	Board Advisor
х	Gord Atkinson	Superintendent of Schools
✓	Wes Oginiski	Associate Superintendent of Human Resources
✓	Trudy Rasmuson	Secretary-Treasurer
Х	Curtis Walty	Communications Coordinator
х	Krystal Potts	Executive Assistant
1	Melanie Mantai	Executive Secretary – Finance

**CALL TO ORDER** 

Chair Daniels called the meeting to order at 10:06 a.m.

**ADOPT AGENDA** 

24517/18 Trustee Yellowknee moved that the Board of Trustees adopt the agenda as presented.

10-0 CARRIED

APPOINTMENT OF TEBA
REPRESENTATIVE

24518/18 Trustee Guild moved that the Board of Trustees appoint Jules Nokohoo, Ward 10 Trustee as the Teachers' Employer Bargaining Association (TEBA) Representative, effective immediately.

10-0 CARRIED

ADJOURN

24519/18 Trustee Yellowknee moved that the Board of Trustees declare the meeting adjourned at 10:08 a.m.

10-0 CARRIED Maddy Daniels, Board Chair

Trudy Rasmuson, Secretary-Treasurer

Recording Secretary: Melanie Mantai, Executive Secretary, Finance



# **ADMINISTRATION RECOMMENDATION TO THE BOARD**

TO:

THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

**SUBMITTED BY:** 

Gord Atkinson, Superintendent of Schools

SUBJECT:

**Board Action Items** 

**ORIGINATOR:** 

**Board of Trustees** 

REFERENCE(S) & Board Action Items

ATTACHMENTS:

Policy 7 - Board Governance and Opeations

#### **RECOMMENDATION:**

THAT the Board of Trustees receive as information the action taken by administration with respect to directives given by the Board.

#### **BACKGROUND:**

Policy 7 - Board Governance and Operations clause 8.4.3 - The Superintendent shall ensure all motions are tracked and business arising is completed and reported to the Board.

RISK ANALYSIS	5:	,
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Action	Letter sent to organizations December 12 and template sent to Trustees December 13.	Recommending a change to Policy 9: 2.3.2 In the event that the designated Trustee or alternate is unable to make the meeting, then the Board Chair or designate shall attend the meeting.	This item will be discussed at the January 26, 2018 in-camera session of the Board meeting.	Krystal emailed Trustees the sample survey at the November 30 Board meeting.		
Status	Complete		Complete	Complete		Complete
Dire Date Strictus	1/26/2017	1/26/2017 Complete	1/26/2017	1/26/2017	11/30/2017 In Progress	1/26/2017
	Administration to provide trustees with a template for reporting to the board; and send a letter to the organizations listed in Policy 9, Appendix A introducing the trustee representative.	Administration to change policy 9 to include the Chair and Vice-chair to sit as an ex-officio.	Administration to bring the Schroeder Rental Agreement to the January Board meeting.	Administration to email trustees the survey that is being sent to parents for information.	Administration to engage with other First Nation Education Authorities where Northland School Division students attend, with regard to entering into the same revenue based allocation model as Bigstone Education Authority, for the 2017-2018 school year.	Chair and Vice-Chair will draft a schedule to include a rotation of ward locations and will bring this schedule to the November 30, 2017 Board meeting.
Assigned To Agenda Item	TERMS OF REFERENCE FOR BOARD REPRESENTATION	POLICY 9 – APPENDIX A Admi BOARD REPRESENTATION TO ORGANIZATIONS	2016-2017 AUDITED FINANCIAL STATEMENTS	2016-2017 AERR AND 2017-2020 EDUCATION PLAN	Bigstone Education Authority - MOU	Board Dates & Locations
Assigned To	Melanie	Trudy	Trudy	Gord	10/12/2017 Gord/ Trudy	Gord/ Maddy/ Randy
Date of Meeting	11/30/2017	11/30/2017 Trudy	11/30/2017	11/30/2017	10/12/2017	10/26/2017 Gord/ Madd Randy
Meeting	Board	Board	Board	Board	Board	Board



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

iii

TO:

THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

**SUBMITTED BY:** 

Trudy Rasmuson, Secretary-Treasurer

**SUBJECT:** 

Policy 9, Board Representatives

**ORIGINATOR:** 

Administration

**REFERENCE(S)** & Northland School Division Act (Section 5(2))

ATTACHMENTS:

Policy 9, Board Representatives

#### **RECOMMENDATION:**

THAT the Board of Trustees approve the houskeeping change to Policy 9, Board Representatives, as attached.

\*\*\*\*\*\*\*\*\*

#### **BACKGROUND:**

At the November 30, 2017 Corporate Board meeting, Chair Daniels directed administation to add a clause making the Board Chair or designate able to attend a meeting if the designated trustee is unable to attend.

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#### Policy 9

#### **BOARD REPRESENTATIVES**

The Board may appoint trustees to represent the Board on various external committees, agencies and organizations.

Such representation is established at the discretion of the Board to facilitate the exchange of information on matters of mutual concern and/or to discuss possible agreements between the Division and other organizations to further student success.

The Board will determine the terms of reference for each representative. The Superintendent may appoint resource personnel to work with representative and shall determine the roles, responsibilities and reporting requirements of resource personnel.

The following committees/organizations will have Board representation as determined at the annual Organizational Meeting.

The Board representative will provide a report to a subsequent Board meeting.

1. Alberta School Boards Association (ASBA) Zone Meetings

Purpose of the Association Zones

- 1.1.1 Act as a forum for discussion of relevant, timely and emerging issues identified from individual boards, ASBA Board of Directors, Alberta Education, and other sources.
- 1.1.2 Discuss, and/or develop, policy issues for submission at the Fall General Meeting of the ASBA.
- 1.1.3 Facilitate the development of trustee skills and knowledge.
- 1.1.4 Act on action requests from ASBA Board of Directors.
- 1.2 Powers and Duties of the Board Representative
  - 1.2.1 Attend ASBA Zone meetings.
  - 1.2.2 Represent the Board's positions and interests at the Zone level.
  - 1.2.3 Communicate to the Board the work of ASBA Zone.
  - 1.2.4 Build relationships.
- 1.3 Representation
  - 1.3.1 One (1) trustee; one (1) alternate per Zone
- 1.4 Meetings
  - 1.4.1 As called by ASBA Zone.

- 2. Organizations the Board determines it is important to have a strong partnership with, as per Policy 9, Appendix A Board Representation to Organizations.
  - 2.1 Purpose of the Liaison
    - 2.1.1 To explore and/or strengthen partnership opportunities/challenges.
  - 2.2 Powers and Duties of the Board Representative
    - 2.2.1 Meet with organization representatives to:
      - 2.2.1.1 Explore ways to ensure/enhance student success.
      - 2.2.1.2 Share successes.
      - 2.2.1.3 Ensure effective two-way communication.
      - 2.2.1.4 Build relationships.
    - 2.2.2 Represent the Board's positions and interests at meetings.
  - 2.3 Representation
    - 2.3.1 One trustee; one alternate per organization.
    - 2.3.2 In the event that designated Trustee or alternate is unable to make the meeting, then the Board Chair or designate shall attend the meeting.
  - 2.4 Meetings
    - 2.4.1 At least one (1) time per term.
- 3. Public School Boards' Association of Alberta (PSBAA) Council
  - 3.1 Purpose of the Association Council
    - 3.1.1 The Public School Board Council is a forum for public school boards to discuss issues with an equal voice, to address public school education issues on a provincial level to effect change and improvement.
  - 3.2 Powers and Duties of the Board Representative
    - 3.2.1 Attend PSBAA Council meetings as required.
    - 3.2.2 Represent the Board's positions and interests at PSBAA Council meetings.
    - 3.2.3 Communicate to the Board the work of PSBAA Council.
    - 3.2.4 Build relationships.
  - 3.3 Representation
    - 3.3.1 One (1) trustee; one (1) alternate.
  - 3.4 Meetings
    - 3.4.1 As called by PSBAA Council.

- 4. Second Languages Caucus
  - Purpose of the Second Languages Caucus 4.1
    - To promote program offerings in second languages by Boards across the
  - 4.2 Powers and Duties of the Board Representative
    - 4.2.1 Attend Second Languages Caucus meetings.
    - 4.2.2 Represent the Board's positions and interests at Caucus meetings.
    - 4.2.3 Communicate to the Board the Caucus meeting proceedings.
    - 4.2.4 Build relationships.
  - 4.3 Representation
    - 4.3.1 One (1) trustee; one (1) alternate.
  - **Meetings** 
    - 4.4.1 Twice per year, during ASBA FGM and SGM, as called by the Caucus

Legal Reference: Section 61, 68 School Act

Policy 9, Appendix A Board Representation to Organizations

Terms of Reference Board Representation



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO: THE BOARD OF TRUS	TEES DATE:	January 26, 2018
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SUBMITTED BY: Trudy Rasmuson, Secretary-Treasurer

**SUBJECT:** Terms of Reference for Board Representative

**ORIGINATOR:** Administration

REFERENCE(S) & Northland School Division Act (Section 5(2))

ATTACHMENTS: Policy 9, Board Representatives

Policy 9 Appendix A Board Representation to Organizations

#### **RECOMMENDATION:**

THAT the Board of Trustees approve the the Terms of Reference for Board Representation, as attached.

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BACKGROUND:
The changes to the Terms of Reference were made to make it clearer the number of times a trustee meet with an organization that they are a representative to as per Policy 9, Appendix A.
RISK ANALYSIS:



- 1. Name of Committee: Trustee Representation to Organizations (Policy 9)
- 2. **Purpose:** To facilitate exchange of information on matters of mutual concern and/or to discuss possible agreements between the Division and the organization to further student success.

#### 3. Appointment Process & Membership:

- a. Representatives will be appointed at the annual board organization meeting.
- b. The board will review the list of organizations to determine if they still wish to appoint a representative to that organization.
- c. A trustee representative and an alternate shall be appointed to each organization. The alternate will attend in the absence of the representative.

#### 4. Scope of Responsibilities & Authority:

- a. Arrange to meet with an organization at least once per term. Administration will assist with arranging a meeting if the trustee requests.
- b. Meet/talk with organization and/or their representatives to explore ways to ensure/enhance student success and strengthen the partnership, for example:
  - i. Discuss ways the organization might want to be involved in the education of their children with Northland.
  - ii. Explore ways to increase meaningful parent and community involvement in education as this is a number one factor in student success.
  - iii. Share successes and happenings in schools and Northland.
  - iv. Discuss best ways to ensure effective two-way communication.
  - v. Build relationships.
- c. Appraise the board chair and superintendent of any upcoming meetings.
- d. Represent the board's positions and interests.

#### 5. Scope of Authority:

- a. Represent the board's positions and interests.
- b. Each trustee shall meet with the organizations the trustee is appointed to as the board representative at least once per term.
- a.c. Each trustee may also attend meetings or functions of any organization identified under Policy 9 to a total of five (5) per year (i.e. not five (5) per organization).
- b. Meet with organizations the trustee is appointed as board representative to at least twice per term.
- e.d. Meet and/or attend-functions of organizations identified under Policy-9, section 2 a maximum of five (5) times per year.

## 6. Frequency of Meetings:

a. At least one face to face meeting per term.

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- b. May be additional meetings and/or phone discussions depending on each organization and initiatives being developed or underway.
- c. Additional meetings should be with the approval of the chair and with budget considered.
- d. Responsibility to ensure meetings are in a cost effective manner, for example:
  - i. Telephone call to touch base, follow-up, etc. versus a meeting;
  - ii. An area meeting with a number of organizations and trustees in attendance;
  - iii. Meet in Edmonton with all MLA's in conjunction with a board meeting or other function board is already attending.
- 7. **Meeting Process:** Role of trustee representative will need to be determined with each organization for each meeting and should be discussed in the process of setting up the meeting (e.g. provide a presentation at their meeting; host a meeting; etc.).

#### 8. Access to Management/Outside Expertise:

- a. Administrative support will be provided to trustee representatives for their meetings with organizations, when requested.
- b. Access to outside expertise will require board or administration approval depending on expertise required and budgetary considerations.

#### 9. **Reporting to Board:**

- a. Trustee representative shall provide a report to the board following each meeting with an organization.
- b. Report may be in-camera depending on the nature of the information.
- 10. Remuneration: As per Board Budget and Policy 7, Appendix A Schedule of Rates.

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#### ADMINISTRATION RECOMMENDATION TO THE BOARD

Lill.

TO:

THE BOARD OF TRUSTEES

**Date:** January 26, 2018

**SUBMITTED BY:** 

Trudy Rasmuson, Secretary Treasurer

**SUBJECT:** 

Policy 8, Board Committees

**ORIGINATOR:** 

Administration

REFERENCE(S) &

Section 61(1) School Act
Collective Agreement

ATTACHMENTS:

**Policy 8 Board Committees** 

#### **RECOMMENDATION:**

THAT the Board of Trustees approve housekeeping changes to Policy 8, Board Committees, as attached.

\*\*\*\*\*\*

#### **BACKGROUND:**

Lois Byers, Board Advisor worked with Chair Daniels, Trustees Guild, Lamouche, Telford, Wanyandie and Superintendent Atkinson to make the changes to Policy 8, which defines the process in a clearer method for the expectations of the Student Expulsion Committee.

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#### Policy 8

#### **BOARD COMMITTEES**

The Board may delegate specific powers and duties to committees of the Board that are established by the Board, subject to the restrictions on delegation in the School Act.

#### **General Specifications**

- 1. The Board may appoint Standing Committees and Ad Hoc Committees and shall prescribe their terms of reference (purpose, powers and duties, membership and meetings).
- 2. The Board Chair shall act as an ex-officio member, with voting privileges, of all committees appointed by the Board, with the exception of the Student Expulsion Committee.
- 3. Committee meetings are not public meetings.
- 4. In order to enhance efficiencies within the geographic context and fiscal responsibility, Committee meetings may be held by electronic means.

#### **Standing Committees**

Standing committees are established to assist the Board with governance work of an ongoing or recurring nature. Standing committees are usually appointed annually at the Organizational Meeting. The appointed member shall serve on the committee for approximately one (1) year unless s/he is unable to perform the duties assigned or until replaced by a subsequent appointment.

- 1. Agenda Review Committee
  - 1.1 Purpose
    - 1.1.1 To make decisions regarding agenda items for regular Board meetings.
  - 1.2 Powers and Duties
    - 1.2.1 After careful consideration, to determine items to be placed on the agenda of regular Board meetings, including requests for presentations to the Board.
    - 1.2.2 Within the framework for Board agendas, determine the order of items placed on the agenda of regular Board meetings.
  - 1.3 Membership
    - 1.3.1 Board Chair.
    - 1.3.2 Vice-Chair
    - 1.3.3 One (1) trustee on a rotational basis.

- 1.3.4 Superintendent and/or designate(s).
- 1.4 Meetings
  - 1.4.1 At least two (2) weeks prior to each regular Board meeting.

#### 2. Board Committee of the Whole

The Board Committee of the Whole is established as a standing committee of the Board, with responsibility for work as detailed below. Membership includes all trustees and the Superintendent and/or designate(s). Meetings will be held monthly, as required, dependent upon agenda items.

- 2.1 Purpose
  - 2.1.1 To allow the Board to explore matters to much greater depth than can be accomplished in a scheduled regular meeting of the Board.
  - 2.1.2 To solicit and receive information from the Superintendent relevant to the development of various system activities and plans.
- 2.2 Powers and Duties
  - 2.2.1 Make recommendations for agenda items for subsequent Board meetings.
  - 2.2.2 Maintain confidentiality of proceedings unless otherwise stated.
- 3. Student Expulsion Committee
  - 3.1 Purpose
    - 3.1.1 To make decisions regarding the recommendations for the expulsion of any student.
  - 3.2 Powers and Duties
    - 3.2.1 On a recommendation for expulsion, reinstate or expel the student. (If reinstated, state date for return and conditions to be met. If expelled, state term of expulsion and conditions for re-entry).
    - 3.2.2 Inform the Board of the action taken by the Committee.
    - 3.2.3 Ensure all members of an expulsion committee are well-briefed on the process of an expulsion hearing; their legal and other responsibilities.
  - 3.3 Membership
    - 3.3.1 Student Expulsion Committee would be an ad hoc committee of at least three (3) people to deal with for each student expulsion and may include Trustees, Elders and/or members with expertise in a particular area if required.
      - 3.3.1.1 The Board Chair (or designate) in consultation with the Superintendent (or designate), is responsible for setting up the membership of each student expulsion committee.
      - 3.3.1.2 The trustee for the ward the student attends school in shall

be given the opportunity to sit on the expulsion committee.

- 3.3.1.3 The Board Chair shall ensure that conflict of interest and personal bias are discussed with potential members of the expulsion committee before choosing to sit on the expulsion committee.
- 3.3.2 Superintendent and/or designate(s) as a resource person to the Board.
- 3.4 Meetings
  - 3.4.1 As detailed in Policy 13 Appeals and Hearings Regarding Student Matters.

#### **Ad Hoc Committees**

Ad hoc committees are established to assist the Board on a specific project for a specific period of time. The terms of reference for each ad hoc committee will be established by Board motion at the time of the formation (e.g. Labour Relations Committee).

#### Resource Personnel

The Superintendent may appoint resource personnel to work with committees and shall determine the roles, responsibilities and reporting requirements of the resource personnel.

Legal Reference:

Section 60, 61, 62, 63, 70, 113 School Act

Collective Agreement Policy 8, Appendix A



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

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THE BOARD OF TRUSTEES

**Date:** January 26, 2018

**SUBMITTED BY:** 

Trudy Rasmuson, Secretary Treasurer

SUBJECT:

Policy 7, Appendix A Schedule of Rates

**ORIGINATOR:** 

Administration

REFERENCE(S) &

Policy 7, Appendix A Schedule of Rates

**ATTACHMENTS:** 

#### **RECOMMENDATION:**

THAT the Board of Trustees approve the housekeeping change to Policy 7, Appendix A Schedule of Rates, as attached.

\*\*\*\*\*\*

BACKGROUND: The changes in this policy reflect inf	lation costs.	
RISK ANALYSIS:		

#### SCHEDULE OF RATES

#### Trustee Compensation and Expenses

Trustees and the Chair have a very important role to fulfill and should be fairly reimbursed for their time spent carrying out Board business.

#### Guidelines & Procedures

- 1. The Honoraria and General Expense Allowance shall be established annually.
- 2. Services for which Trustees shall receive remuneration shall include:
  - 2.1 Regular School Board Meetings
  - 2.2 Special School Board Meetings;
  - 2.3 Meetings of Committees of the Board;
  - 2.4 ASBA Zone meetings;
  - 2.5 ASBA and PSBAA spring and fall annual general meetings;
  - 2.6 PSBAA Governance Sessions;
  - 2.7 ASCA Annual Conference
  - 2.8 Local Zone Alberta Education Consultation Sessions:
  - 2.9 Conventions, retreats and workshops as authorized by the Board (including ASBA and CSBA);
  - 2.10 Attendance at Christmas concerts of their respective school(s);
  - 2.11 Long Services Awards;
  - 2.12 Attendance at school activities where the trustee is formally invited to participate, and authorized by the Board Chair or Superintendent;
  - 2.13 Attendance at meetings held by other organizations to which the Board has appointed the trustee as a representative;
  - 2.14 Other activities where the Board places an obligation on the trustee(s) to attend and/or participated.

COM	PENSATION	HONORARIA
•	oard Meetings: Board Chair (per day) Trustee (per day) Elder (only when Elder has been invited to attend a School Council/ Council of School Council/ Ward Council and Board meeting).	\$250.00 \$200.00 \$200.00 per diem
•	ommittee Work: 1.0 day (4-8 hours) .5 day (2-4 hours) .25 day (less than 2 hours)	\$200.00 \$100.00 \$50.00
3. Co	onvention Days (per day)	\$200.00

The Board Chair is entitled to claim up to five (5) general Trustee Duties days per month, to a maximum of 55 days per year.

All other trustees are entitled to two (2) General Trustee Duties days per month, plus a maximum of four (4) additional days annually if the trustee is a member of a committee that requires significant additional reading, research and report writing to a maximum of 26 days per year. The committee will provide consensus of who and how many days are claimed.

EXPENSES	AMOUNT
1. Travel	\$0.51/km
2. Regular Meal Rate: *(The Division will not reimburse	
for the purchase of any alcohol)	
Breakfast	\$15.00
Lunch	<del>\$15.00</del> <b>\$20.00</b>
Dinner	\$ <del>20.00</del> \$30.00
3. Accommodation: (receipts required)	
Without Receipts *	\$40.00

<sup>\*</sup> The purpose of this amount is to reimburse claimants for expenses incurred when staying at friends or relatives when away from home.

3. Travel Days for the purpose of paying honoraria:

To receive the daily honorarium for travel days, consideration is given to the following; distance between the place of residence of the members and the meeting place:

- 3.1 149 km no travel day
- 3.2 150-399 km 1/2 travel day
- 3.3 400+ 1 travel day
- 4. In cases where the Trustee comes to the location of the Board meeting, conference, or workshops, but does not attend the meeting(s), the Board will not pay honoraria and will reclaim all expenses associated with the member's travel to that meeting: unless the trustee was ill or a family emergency prevented the trustee from attending.
- 5. Benefits

- 5.1 Blanket Life Insurance will be available for trustees, provided through ASEBP at no cost to trustees.
- 5.2 Benefits the same as the non-teaching staff group and the cost to the trustees as the non-teaching group.



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO:

THE BOARD OF TRUSTEES

**Date:** January 26, 2018

**SUBMITTED BY:** 

Trudy Rasmuson, Secretary Treasurer

**SUBJECT:** 

Policy 2, Appendix A Board Work Plan – Motion to Remove from Policy

1811

**ORIGINATOR:** 

Administration

REFERENCE(S) & ATTACHMENTS:

Policy 2, Appendix A Board Work Plan

RECOMMENDATION:

THAT the Board of Trustees approve that the Board Work Plan be removed as an appendix to Policy 2.

\*\*\*\*\*

#### **BACKGROUND:**

The Board Work Plan is a 'living' document and therefore requires constant change to ensure it is working properly, because it is in policy it requires a board motion for every change. Taking it out of policy allows for the changes required to happen as needed. This document will still be kept on the website as information.

#### **RISK ANALYSIS:**



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

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TO:

THE BOARD OF TRUSTEES

**Date:** January 26, 2018

**SUBMITTED BY:** 

Gord Atkinson, Superintendent of Schools

SUBJECT:

DRAFT 2018-2019 School Year Calendar

**ORIGINATOR:** 

Administration

REFERENCE(S) &

**ATTACHMENTS:** 

Draft 2018-2019 School Year Calendar

#### **RECOMMENDATION:**

THAT the Board of Trustees receive as information the Northland School Division 2018-2019 Draft School Year Calendar, as attached.

\*\*\*\*\*\*

#### **BACKGROUND:**

As per items 1.10 in the Board Work Plan, administration is required to bring a draft calendar to the Board for review and discussion in January. The final draft of the school year calendar will be brought to the March Corporate Board meeting for approval.

#### **RISK ANALYSIS:**



# Northland School Division No.61 2018-2019 SCHOOL YEAR CALENDAR

2019



#### 2018

## 131

#### **August**

S	M	T	W	Т	F	5
			1	2	3	4
5	- 6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

13: Executive Leadership Meeting 20: New Principal's Meeting 21-23: New Teacher Orientation 22-23: Administrators' Meeting 29: Local Northland Day 27-31: Organizational Days

#### January

	_					
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

1: New Year's Day 1-4: Christmas Break 7: Students Return

#### September

S	M	Ť	W	Т	F	5
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

3: Labor Day 4: First Day Students

#### February

5	M	T	W	Т	F	5
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

11-15: Winter Break (for Students) 11: Parent/Teacher in lieu 12: Administrators' Meeting 12: Teacher Travel day 13: Northland PD 14-15: Teachers' Convention 18: Family Day

#### October

5	М	T	W	T		5
	1	2	3	4	5	6
7	8	9	10 17 24 31	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

5: Division PD 8: Thanksgiving Day 10-11: Administrators' Meeting

#### March

S	М	т	W	T	F	5
					1	2
3 10 17 24	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

15: Division PD

#### November

5	M	T	W	Т	F.	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

1: Metis Settlement **Proclamation Day** 2: Northland Family Day 11: Remembrance Day 12: Remembrance Day in lieu

#### April

5	М	Tu	W	Т	F	S
	1	2	3	4	. 5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

1-5: Spring Break 19: Good Friday 22: Easter Monday

#### December

S	М	T	W	Т	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

24-31: Christmas Break

#### May

5	М	Т	W	Т	ΙF	S
				2		
				9		
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

15-16: Administrators" Meeting 20: Victoria Day

#### 182 Instructional Days (Green)

13 Organizational + 182 instructional = 195 Operational Days From instructional days please assign in your calendar:

- 4 Local PD Days
- 2 Division PD (Oct 5, 2018 and March 15, 2019)
- 1 Northland Family Day (Nov 2, 2018)
- 3 Local Family Days
- 1 Day-in-Lieu for Parent/Teacher Interviews (Feb 11, 2019)
- Up to the equivalent of 5 days (or 1 half-day early dismissal per month) for PLCs when deemed appropriate. PLEASE DO NOT deduct early dismissal time for PLC and staff meetings from the 175 days in the large org calendar. Please record any early dismissal hours in the text box below the calendar.

# June

30						
23	24	25	26	27	28	29
16	17	18	19	20	21	22
9	10	11	12	13	14	15
2	3	4	5	6	7	8
						1

7: Treaty Day/Farmer's Day 27: Last Day Students

28: Organizational Day

Legend
Organizational
Non-Operational

NOTE: Schools will follow common Christmas and Easter holiday breaks; however to align holidays with neighboring jurisdictions some exceptions will be made on a case by case basis. There is an expectation that schools will organize Community Engagement Events. Minimum Hours of Instruction: Elementary (1-9) = 950 hours; High School = 1000 hours.



#### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO:

THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

**SUBMITTED BY:** 

Gord Atkinson, Superintendent of Schools

SUBJECT:

Dr. Mary Jackson School Viability Study

**ORIGINATOR:** 

Administration

**REFERENCE(S)** & Policy 15, Section 2

ATTACHMENTS:

Viability Study for Dr. Mary Jackson School

#### RECOMMENDATION:

THAT the Board of Trustees receive as information the Dr. Mary Jackson School Viability Study, as attached.

\*\*\*\*\*\*\*

#### **BACKGROUND:**

At the November 30, 2017 Corporate Board meeting, Superintendent Atkinson reviewed the low enrollment at Dr. Mary Jackson School, Atkinson gave notice that a viability study was being conducted and would be brought to the January Corporate Board meeting to determine if further action needs to be taken on the matter of closure.

RISK	Δ	M	ΔΙ	IV	:10.
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# Dr. Mary Jackson School Viability Report

January 26, 2018



Prepared by:

Gord Atkinson Superintendent of Schools

Shelley Willier Associate Superintendent Area 1

> Trudy Rasmusson Secretary Treasurer

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### **Purpose Statement**

This report is intended to collect information regarding the viability of Dr. Mary Jackson School in Keg River. The report was generated as per Policy 15 Item 2.

The report is formatted to match the requirements of

Alberta Education School Act Sections 45, 58, 60, 113, 200, 201, 271

Alberta Education Regulation 257/2003

Northland School Division Policy 15 School Closure

### **Background Information**

Dr. Mary Jackson School is located in Keg River Alberta. The hamlet of Keg River is located within the County of Northern Lights west of Highway 35, midway between Manning to the south and High Level to the north. Driving distances from the community are:

- Keg River to Paddle Prairie: 37 km

- Keg River to Carcajou: 56 km

The school vision statement is:

Dr. Mary Jackson School and the School Council continue to work with the community stakeholders to focus on providing students with an environment that fosters growth and learning, and equips them with the tools necessary to achieve their goals.

The school mission statement is:

"The sky's the limit" – this slogan lies at the heart of our commitment to life-long learning and success for every student. We promote:

- love for learning
- pride in self and community
- literacy
- citizenship
- elementary and high school completion

### Data

Teachers 2
Support Staff 6.2
School Council Members 5

### Students

ECS 2 1 - 9 10 Flex Learners 5

The school was opened in 1964. The student capacity of the school is 113. Community Population: approximately 100.

### Rationale

As per Northland School Division #61 policy 15 the report is prepared to articles 3.1, 3.2 in current policy, which reads -

- 3.1 Unnecessary costs are incurred by the Board in maintaining the school and educational program.
- 3.2 The ability to provide an adequate educational program to the students in attendance.

### Analysis

4.1 The consideration factors precipitating the proposed school closure;

The consideration factors triggering this report are items outlined above in the rationale section. The viability study was done to determine whether or not the costs to operate the program are effective and sustainable, and whether or not the school division can provide an adequate educational program at the school.

4.2 How the closure would affect the attendance area defined for that school;

The attendance area defined for this school is the Dr. Mary Jackson School attendance area as per the map attached in Appendix 1. Students who currently

attend Dr. Mary Jackson would be assigned to attend Paddle Prairie School and transportation zones and school boundaries would be adjusted accordingly.

4.3 How the closure would affect the attendance at other schools:

Closure of Dr. Mary Jackson School will have a small impact on Paddle Prairie School. Paddle Prairie School is 37 kms from Dr. Mary Jackson School. Students will be bussed to Paddle Prairie. A few students live in the Carcajou area which is 56 kms to Paddle Prairie.

- 4.4 Information on the Board's long-range capital plan;
  - The school was opened in 1964.
  - The building and grounds are in reasonable condition, and could remain in service as a school for the foreseeable future.
  - There are no current plans to modernize or update the school in the current capital plan.

Alternative uses or next steps for the facility will need to be determined. See Article 4.11

4.5 The number of students who would need to be relocated as a result of the closure;

17

4.6 The need for, and extent of, busing;

Students would be bussed to Paddle Prairie to attend Paddle Prairie School.

Northland School Division will operate the bus service. The approximate ride time for all students is 40 minutes one way. Routes will be planned after the Board makes a final decision.

4.7 Program implications for other schools and for the students when they are attending other schools;

The absorption of 17 students should not significantly impact Paddle Prairie School's educational programming. The Area 1 Associate Superintendent and Paddle Prairie Principal would use the school organization plan and education delivery plan to determine the most effective deployment of resources for the 2018 - 2019 school year.

4.8 The educational and financial impact of closing the school, including the effect on operational costs and capital implications;

The educational impact on students would be that some younger students would now be riding a bus to school which may be close to 80 minutes round trip. For young students this can have a negative impact as they are not used to this type of daily commute. While not preferred, this is within tolerable limits given that many other similar aged children have similar ride times in the province.

The Principal of the school reports that it is very difficult to be a teacher in the school and carry out all Principal duties at the same time. Administrative duties are time consuming and regardless of the number of students in the school some duties do not reduce in scope. At least .25 time must be given to teachers to be Principals and adequately cover all duties. In the case of Dr. Mary Jackson School, with 12 students (not including flex learners), .25 administrative time is not financially viable. The financial analysis is prepared in item 4.9

If the school were closed the Board would need to consider alternatives for the use of the building or transferring the building to the community. See item 4.11

4.9 The educational and financial impact if the school were to remain open;

If the school were to remain open the current students would continue to be serviced with the quality of education and educational opportunity that Dr. Mary Jackson School provides. Northland School Division operates an adequate educational program in Dr. Mary Jackson School.

Data values for education results, as attached in Appendix 2, have been suppressed as the number of students reported is fewer than 6. Within the *Combined 2017 Accountability Summary*, results were reported for 6 out of 16 measures. Measure for evaluations for achievement read as:

Safe and Caring - Low	Education Quality - Low
PAT Acceptable - Very Low	PAT Excellence - Very Low
Citizenship - High	School Improvement - Very High

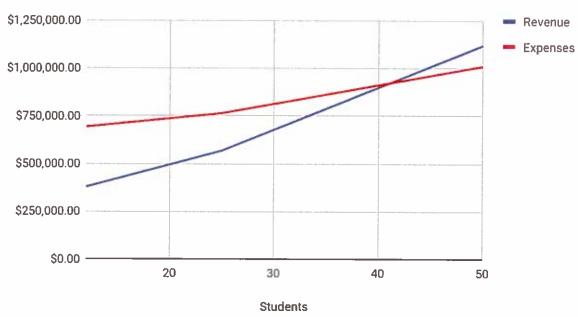
The financial analysis below reports a -\$384,464.50 net operating deficit. If the school were to continue in operation and no new students were to attend this deficit would continue. The current cost per student is \$45,034.00 as compared to the division funding average of \$21,421.00. There is an economy of scale factor if more students were to attend the school. The approximate breakeven point for the school is 41 students

### Dr. Mary Jackson Financial Analysis

	DMJ School	######################################					
	Financial Analysis	AT 1887 1881 1881 1881 1881 1881 1881 188					
January 2018							
	16-17	17-18					
Enrollment							
ECS	3	3					
1- 12	23	12					
Flex Learners	1	5					
Rate	\$19,979.00	\$21,421.00					
Revenue	The state of the s						
ECS	\$29,968.50	\$32,131.50					
1 - 9	\$459,517.00	\$257,052.00					
Flex Learners		\$18,750.00					
Total	\$489,485.50	\$307,933.50					
Expenses		1000					
Instruction and		-T-074+0 F-07-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-					
Supplies	\$423,359.00	\$377,398.00					
Maintenance	\$150,000.00	\$161,000.00					
School Council	\$7,280.00	\$2,000.00					
Transportation	\$133,046.00	\$107,000.00					
Food Services	\$43,025.00	\$45,000.00					
Total Expenses	\$756,710.00	\$692,398.00					
Deficit	-\$267,224.50	-\$384,464.50					

Chart 1. Dr. Mary Jackson Viability Analysis





Variable expenses include instruction and supplies, food services, transportation. Fixed expenses includes maintenance.

4.10 The capital needs of the schools that may have increased enrolment as a result of the closure;

There are no anticipated capital needs at the Paddle Prairie School who would receive Dr. Mary Jackson School students.

4.11 Possible uses of the school building or space if the entire school is being closed, or three (3) or more consecutive grades in the school are being closed entirely.

No anticipated possible uses of the school are under consideration at this time. Alternatives for the use of the facility could be:

- 4.11.1 Turn the facility to Keg River community for their use as they see fit.
- 4.11.2 Create an outdoor education campus for area school division and community use

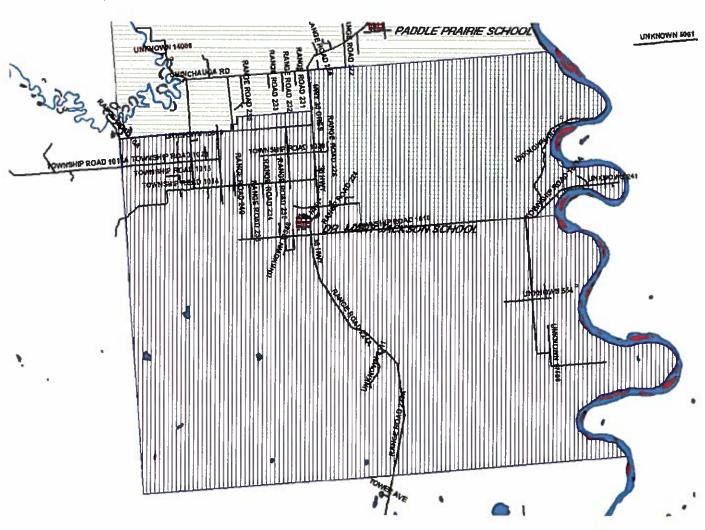
### 4.11.3 Other?

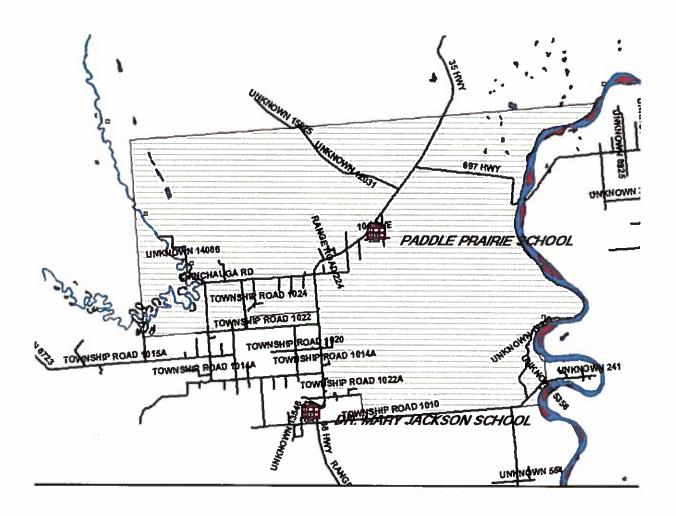
### School Closure Timeline

January 26, 2018	Notice of Motion - Proposed School Closure  Dr. Mary Jackson School K-12  School closure decision May 25, 2018
February 9, 2018	Written notification to parents of Dr. Mary Jackson School
February 12, 2018	Public notification process
March 15, 2018	Public meeting - proposed school closure
March 22, 2018	Minutes from public meeting posted
April 16, 2018	Deadline for written submissions
May 25, 2018	Regular Board Meeting
May 25, 2018	School closure decision

# Appendix 1 Dr. Mary Jackson School and Paddle Prairie School Attendance Area Maps

Dr. Mary Jackson





### Appendix 2 2016-2017 Education Results

PAT Results Course By Course Summary By Enrolled With Measure Evaluation

		Dr Mary Jackson School								Alberta				
l		Achievement	Improvement	Overall	20	17	Prev 3 Ye	ser Average	201	7	Prev 3 Yea	r Average		
Course	Measure				N	96	N	%	N	%	N	%		
English Language Arts 6	Acceptable Standard	•	•		4	·	n/a	n/a	49.572	82 5	46 989	82.5		
	Standard of Excellence	•	•	•	4	•	n/a	n/a	49,572	18 9	46,989	19.2		
Mathematics 6	Acceptable Standard	•	•	•	4	٠	n/a	n/a	49,507	69 4	46,906	73 0		
	Standard of Excellence	٠	•	•	4		n/a	n/a	49,507	12.6	46,906	14.5		
Science 6	Acceptable Standard	•	•	•	4	•	n/a	n/a	49,501	76 9	46,914	76.7		
	Standard of Excellence	•	•	•	4		n/a	n/a	49,501	29 0	46 914	25 8		
Social Studies 6	Acceptable Standard	•	•		4	٠	n/a	n/a	49,485	72 9	46,903	70 5		
	Standard of Excellence	•	•	•	4		n/a	n/a	49,485	21,7	46 903	18.9		
English Language Arts 9	Acceptable Standard	•	•	•	4	•	n/a	n/a	45,487	76 8	43,746	763		
	Standard of Excellence	•	•	•	4	•	n/a	n/a	45 487	14.9	43,746	149		
Mathematics 9	Acceptable Standard	•	•		4	-	n/a	n/a	45,020	67.2	43,295	66 7		
	Standard of Excellence	•	•	•	4	٠	n/a	in/a	45,020	19.0	43,295	17.6		
Science 9	Acceptable Standard	•	•	•	4	•	n/a	n/a	45,445	74 0	43,808	73.8		
	Standard of Excellence	•	•	٠	4	•	n/a	n/a	45,445	21.4	43,808	22 4		
Social Studies 9	Acceptable Standard	•	•	•	4	•	n/a	n/a	45,484	67.0	43,722	65 1		
	Standard of Excellence		•	,	4	٠	rı/a	n/a	45,484	20 2	43,722	19.2		

### Notes:

- Data values have been suppressed where the number of respondents/students is fewer than 6. Suppression is marked with an asterisk (\*).
- Achievement Evaluation is not calculated for courses that do not have sufficient data available, either due to too few jurisdictions offering the course or because of changes in tests.
- Participation in Provincial Achievement Tests was impacted by the flooding in June 2013 (Grade 9 only) and by the fires in May to June 2016. Caution should be used when interpreting trends over time for the province and those school authorities affected by these events.

# Combined **2017** Accountability Pillar Overall Summary Dr. Mary Jackson School

Measure Category	Measure	Dr Man	/ Jackso	n School	1. 5	Alberta	E TEN	Measure Evaluation					
		Current Result	Prev Year Result	Prev 3 Year Average	Current Result	Prev Year Result	Prev 3 Year Average	Achievement	Improvement	Overall			
Safe and Caring Schools	Safe and Caring	80.0	n/a	59 5	89.5	89.5	89.3	Law	Maintained	Iscue			
Student Learning Opportunities	Program of Studies	n/a	n/a	56 3	81.9	81.9	81.5	n/a	n/a	n/a			
	Education Quality	83.3	n/a	94.3	90.1	90.1	89.6	Low	Maintained	Issue			
	Drop Out Rate		•	24.4	3.0	32	3.3		•				
	High School Completion Rate (3 yr)	•	n/a	n/a	77.9	76.5	76.1	•	5.*	•			
Student Learning Achievement (Grades K- 9)	PAT: Acceptable	12.5	n/a	n/a	73.4	73.6	73 2	Very Low	n/a	n/a			
,	PAT Excellence	0.0	n/a	n/a	19.5	19.4	18.8	Very Low	n/a	n/a			
Student Learning Achievement (Grades 10-12)	Diploma: Acceptable	n/a	n/a	n/a	83.0	82.7	83.1	n/a	n/a	n/a			
10-12)	Diploma. Excellence	n/a	n/a	n/a	22.2	21.2	21.5	n/a	n/a	n/a			
	Diploma Exam Participation Rate (4+ Exams)	•	n/a	n/a	54.9	54.6	53.1			•			
	Rutherford Scholarship Eligibility Rate	·	n/a	n/a	62.3	608	60.8	•	•	•			
Preparation for Lifelong earning, World of	Transition Rate (6 yr)		٠	n/a	57.9	59.4	59.3		•	•			
Work, Citizenship	Work Preparation	n/a	n/a	n/a	82.7	82.6	81.9	n/a	n/a	n/a			
	Citizenship	79.2	n/a	59.8	83,7	83 9	83 6	High	Maintained	Good			
Parental Involvement	Parental involvement	n/a	n/a	n/a	81.2	80 9	80.7	n/a	n/a	n/a			
Continuous mprovement	School Improvement	83,3	n/a	85 9	81.4	81.2	80 2	Very High	Maintained	Excellent			



### NORTHLAND SCHOOL DIVISION NO. 61

### **ADMINISTRATION RECOMMENDATION TO THE BOARD**

10:	THE BOARD OF TRUSTEES	DATE:	January 26, 2018
SUBMITTED BY:	Trudy Rasmuson, Secretary-Treasurer		
SUBJECT:	First Quarter Finance Report		
ORIGINATOR:	Board Work Plan		
REFERENCE(S) & ATTACHMENTS:	Policy 2, Appendix A Board Work Plan Q1 Financial Update 2017/2018		
RECOMMENDATION	ON:		
THAT the Board of	f Trustees approve the First Quarter Financi	al Stater	ment for 2017-2018, as attached.
	*****		
BACKGROUND:			
This is a requireme	ent of Policy 2, Appendix A Section 5.5 of the	Board V	Vork Plan.
RISK ANALYSIS:			



# NORTHLAND SCHOOL DIVISION NO. 61

# Q1 Financial Update

2017/2018

This document provides year-to-date results and comparisons to first quarter budget figures

Report to the Board of Trustees As of November 30, 2017

2

### NORTHLAND SCHOOL DIVISION NO. 61 STATEMENT OF REVENUES AND EXPENSES For The 3 Month Period Ended November 30, 2017

		Annual	Budge	dora			١	rear To Date			
	Sp	ring Budget	1	Fall Budget		Fall Budget		Actual		Variance Favorable/ Infavorable)	
REVENUES					_						
Government of Alberta											
Alberta Education	\$	41,743,108	\$	43,742,232	\$	10,935,558	\$	8,048,977	\$	(2,886,581)	
Federal Revenue		21,495,421		22,407,682		5,601,921		5,846,054	\$	244,134	
Other Sales and Services		5,090,607		4,360,798		1,090,200		1,147,352	\$	57,153	
Investment Income		60,000		60,000		15,000			\$	(15,000)	
Gifts and Donations		680,000		1,136,412		284,103		10,330	\$	(273,773)	
Fundraising		450,000		450,000		112,500		•	\$	(112,500)	
	\$	69,519,136	\$	72,157,124	\$	18,039,281	\$	15,052,713	\$	(2,986,568)	
EXPENSES BY OBJECT											
Certificated Salaries and Benefits	\$	22,856,396	\$	23,711,366	5	5.927.842	S	5.626,442	S	301,400	1
Uncertificated Salaries and Benefits		16,941,407		17,614,143		4,403,536	·	4.942.881	\$	(539,345)	1
Services, Contracts and Supplies		25,055,378		25,238,791		6,309,698		4.324.293	\$	1,985,405	- 1
Capital & Debt Services		4,589,743		4,589,743		1,147,436		1,102,567	S	44,869	
Fundraising		450,000		450,000		112,500		0	S	112,500	
-	S	69.892.924	\$	71,604,043	\$	17,901,011	S	15.996,183	•	115,000	
OPERATING SURPLUS/(DEFICIT)	\$ \$	(373,788)	\$	553,081	\$	138,270	\$	(943,470)	\$	1,081,740	
EXPENSES BY PROGRAM											
Instruction	\$	46,245,821	\$	47,828,095	\$	11,957,024	\$	10,147,968	S	1,809,056	
Plant Operations and Maintenance		10,676,797		11,128,477	\$	2,782,119	\$	2,674,648	S	107,471	
Transportation		3,706,060		3,641,813	\$	910,453	\$	1,020,553	\$	(110,100)	
Board and System Administration		4,008,945		3,759,739	\$	939,935	\$	889,957	\$	49,978	
External Services		5,255,301		5,245,919	\$	1,311,480	\$	1,263,057	\$	48,423	
-	\$	69,892,924	\$	71,604,043	\$	17,901,011	\$	15,996,183	\$	1,904,828	

### TOTAL

### Revenue 1 The \$2.8 million uncollected to date consists of:

- \$1.5 million of the \$6 million Five Year Investment Grant. Half theentire grant is scheduled to be paid in January, with the balance collected next year, when the federal tuition rate is updated and adjusted.
- \$0.5 million of Special Approvals. This money is not applied for until February/March.
- \$0.2 million of IMR funding has not yet been spent; therefore, it hasn't been applied for yet.
- \$0.55 million of the Teacher Retirement Fund arrived in early December (not in the first quarter).
- 2 Gifts and Donations, and Fundraising, happens sporatically throughout the year....and in the case of fundraising, may not happen at all, depending on the efforts of the schools, the economy, and the generosity of donors.
- 3 This is under budget due to the following:
- Nine teaching positions remain unfilled (HR is finding it a challenge to recruit)
- Three IT coaching positions are unfilled.
- Attendance associate superintendent remains unfilled.
- 4 See General Note under Expenses (page 2 and 3)
- 5 See Notes under Expenses (page 2 and 3)

### NORTHLAND SCHOOL DIVISION NO. 61 Statement of Expenses by Decision Unit For The 3 Month Period Ended November 30, 2017

		97.5	[6]	Year To	Date			1
	Annual Fall Budget	F	Fall Budget	 Actual	F	Variance avorable/ nfavorable)	% Change	
Schools	\$ 27,920,138	\$	6,980,035	\$ 7,127,251	\$	(147,217)	-2.11%	
Governance								
Corporate Board	521,750		130,438	\$ 85,731		44,707	34.27%	1
Education Executive								
Superintendent	762,837		190,709	179,912		10,797	5.66%	
Public Relations	163,447		40,862	66,604		(25,742)	-63.00%	2
Superintendent Office & PR	\$ 926,284	\$	231,571	\$ 246,516	\$	(14,945)	-6.45%	
Instructional Services-Central								
Area Superintendents	\$ 859,425	\$	214,856	\$ 184,997		29,859	13.90%	3
CTS Mobile	98,912		24,728	12,663		12,065	48.79%	
First Nations, Metis and Inuit	2,233,045		558,261	270,058		288,203	51.63%	4
Literacy	370,970		92,743	128,036		(35,294)	-38.06%	5
Occupational Health and Safety	143,701		35,925	27,203		8,722	24.28%	
Pedagogical	1,024,578		256,145	209,293		46,852	18.29%	6
System Computers	2,038,231		509,558	667,894		(158,336)	-31.07%	7
Testing and Achievement	3,824,081		956,020	705,337		250,683	26.22%	8
	\$ 10,592,943	\$	2,433,380	\$ 2,205,481	\$	412,896	16.97%	
Instuctional Services-Schools	9,397,000	\$	2,349,250	722,889		1,626,361	69.23%	9
Human Resources	613,453	\$	153,363	146,891		6,472	4.22%	
Business Services	1,616,264	\$	404,066	434,808		(30,742)	-7.61%	
Facility Services	11,128,477	\$	2,782,119	2,674,648		107,471	3.86%	
Student Transportation	3,641,813	\$	910,453	1,020,553		(110,100)	-12.09%	10
External Services	5,245,919	\$	1,311,480	1,332,775		(21,295)	-1.62%	
	\$ 71,604,041	\$	17,686,154	\$ 15,997,543	\$	1,688,611	9.55%	

### Notes:

General note: There has been a change in how some support staff salaries are calculated. Some support staff (eg: educational assistants, bus drivers) work ten months, but are paid over 12 months. The calculation used to be: 10 months salary, divide by 12, pay over 12 months, taking deductions like CPP, El and income tax on a monthly basis. However, there was a change to how the LAPP pension contributions were required to be submitted - over 10 months, instead of 12. So, the division is paying the 10-month support staff over ten months, but withholding some money from each paycheque to be able to pay the staff during the summer. So, instead of the salary expense being expensed over 12 months, it is being expensed over ten months, which will affect the quarterly YTD figues, by overstating the salary expense to some of the support staff, and understating the expense the final quarter. It's like a forced savings account for the summer months.

- 1 There was \$80,000 budgeted for the election this year to date, only \$23,000 was spent. However, we are still paying invoices in December for the election. As well, many of the invoices pertaining to the board training and trave! were paid in December, so the total cost of the election and training has not been included in this statement.
- 2 The entire annual software licence for the website was expensed this quarter, instead of expensed monthly.
- 3 The Division Attendance Lead (associate superintendent position) is vacant.
- 4 There is \$935,000 in the budget for BCCE grant (\$385,000 for this year, \$550,000 from last year) and \$750,000 from the Five-year Investment Grant, which has only three months of expenses (\$62,500) posted.
- 5 There was some literacy training that took place at the beginning of the year, so the expense is higher this first quarter, and should level out throughout the rest of the year.
- 6 There is one pedagogical supervisor position that remains unfilled.
- 7 There was a large order (400) of Chromebooks for the schools. Large orders are placed at various time throughout the year, and may not align with the fiscal quarters.
- 8 There was a budget set aside for the hiring of six wellness workers, who have yet to be hired. As well, there is an unfilled Education Psychologist position as well.
- 9 This category is for items that don't fit in other categories things like substitue teachers, teacher and principal training, extended leaves, committee expenses and School Councils. Because these types of expenses tend to fluctuate (teacher training, which could be really high one quarter, then not occur the next quarter), there is generally not one or two reasons for the variance to budget. At this point, many of the things budgeted for may have taken place, but the expenses may not have been paid until the next quarter, or they don't take place until later in the year. For example:

  School Councils \$150,000 budget (\$37,500 quarterly budget), but no money has been spent, as there have been no meetings or travel to date.

  Flexible Learning \$100,000 budget (\$20,000 quarterly budget) nothing yet has happened in regards to this.

  Boarding Horne \$88,000 budget (\$22,000 quarterly budget) didn't have as many applications as budgeted, have only spent \$10,000 to date.

  Inservice and Training \$1,076,500 budget (about \$270,000 quarterly budget) but have only spent \$30,000 to date. However, later in the year, these
- expenses should be much higher, as the training and meetings become more frequent.

  10 Part of the variance applies to the fact the insurance for the year was paid at the beginning of the school year. The other cause for the variance has to do with how the bus drivers are being paid (see General Note above).

### NORTHLAND SCHOOL DIVISION NO. 61 Statement of Income and Expenses for External Services For The 3 Month Period Ended November 30, 2017

					Year To Date					
							1	/ariance		
		Annual					F	avorable/	%	
	Fa	all Budget	Fa	ll Budget		Actual	(Un	favorable)	Change	
External Services						·				
Alberta Mental Health Project Revenue	\$	880,648	\$	220,162	\$	61,431	\$	(158,731)	-72.10%	
Alberta Mental Health Project Expenses										
Salaries and Benefits	\$	491,978	\$	122,995	\$	87,635	\$	35,360	28.75%	
Services, Contracts and Supplies	\$	462,638	\$	115,660	\$	3,899	\$	111,761	96.63%	
OPERATING SURPLUS/(DEFICIT)	\$	(73,968)	\$	(18,492)	\$	(30,103)	\$	(11,611)		
School Food Services Revenue	\$	3,553,057	\$	888,264	\$	803,572	\$	(84,692)	-9.53%	
School Food Services Expenses										
Salaries and Benefits	\$	1,417,734	\$	354,434	\$	435,332	\$	(80,899)	-22.82%	
Services, Contracts and Supplies	\$	2,040,756	\$	510,189	\$	373,868	\$	136,321	26.72%	
OPERATING SURPLUS/(DEFICIT)	\$	94,567	\$	23,642	\$	(5,628)	\$	(140,115)	-592.66%	
Housing Revenue	\$	812,970	\$	203,243	\$	276,484	\$	73,242	36.04%	
Housing Expenses										
Salaries and Benefits	\$	104,690	\$	26,173	\$	51,624	\$	(25,452)	-97.25%	
Services, Contracts and Supplies	\$	1,052,586	\$	263,147	\$	310,698	\$	(47,552)	-18.07%	
OPERATING SURPLUS/(DEFICIT)	\$	(344,306)	\$	(86,077)	\$	(85,838)	\$	239	-0.28%	

### Notes:

Alberta Mental Health Project is a project in which we recover the expenses incurred in the program. If the money is not spent, it is not recovered as income. The difference between the income and expenses is a result of the timing of the revenue and expenses - the expense are incurred, then the invoice for those expenses is issued. So, the invoicing for the services is always behind the payment for the expenses.

School Food Services has budgeted historically for a deficit of around \$200,000. The revenue is slightly behind schedule, and all the expenses, with the exception of depreciation and wages, are paid over 10 months, which will cause the expenses to be higher than that quarters, until year-end.

# NORTHLAND SCHOOL DIVISION NO. 61 Statement of Income and Expenses for Housing For The 3 Month Period Ended November 30, 2017

			1.4	1		Year	To Date	)		
								Variance		
		Annual					F	avorable/	%	1
	F	all Budget	Fa	all Budget		Actual	(Ui	nfavorable)	Change	
REVENUE		•								
Rent	\$	689,620	\$	172,405	\$	198,346	\$	25,941	15.05%	1
Supported Amortization	\$	154,000	\$	38,500	\$	78,138	\$	39,638	102.96%	_
TOTAL REVENUE	\$	843,620	\$	210,905	\$	276,484	\$	65,579	31.09%	
EXPENSES										
Salaries and Benefits	\$	150,620	\$	37,655	\$	51,624	\$	(13,969)	-37.10%	2
Casual Labour	\$	-	\$	•	Ś	•	\$	,,,		_
Legal Services	\$	4,000	\$	1,000	Ś	970	\$	30	3.00%	
Professional Services	\$	3,000	\$	750	\$		\$	750	100.00%	
Advertising	\$	900	\$	225	\$	1,499	•	,	200.0070	
Office Supplies	\$	600	\$	150	\$	-,	\$	150	100.00%	
Printing and Binding	\$	300	\$	75	Ś		\$	75	100.00%	
Postage	\$	200	\$	50	\$	•	\$	50	100.00%	
Travel and Subsistence	\$	5,600	\$	1,400	\$	85	\$	1,315	93.93%	
Insurance	\$	77,110	\$	19,278	\$	82,752	\$	(63,475)	-329.27%	3
Repair and Maintenance	\$	10,100	\$	2,525	Ś	38,048	\$	(35,523)	-1406.85%	
Furniture and Equipment R&M	\$		\$	•	Ś	•	\$		2 100.0070	•
Electricity	\$	56,625	\$	14,156	\$	8.111	\$	6,045	42.70%	
Sewer	\$	15.512	\$	3,878	\$	2,641	\$	1,237	31.90%	
Water	\$	34,900	\$	8,725	\$	5,663	\$	3,062	35.09%	
Propane/Gas	\$	146,300	\$	36,575	\$	11,509	\$	25,066	68.53%	5
Rent - Other properties	\$	30,500	\$	7,625	\$	20,197	\$	(12,572)	-164.88%	
Copier	\$	•	\$		\$	,	\$		20-110070	_
Telephone - Houses	\$	500	\$	125	\$	55	\$	70	56.00%	
Taxes	\$	62.811	\$	15,703	Ś	20,709	\$	(5,006)	-31.88%	
Vehicle	\$	1.000	\$	250	Ś	,	\$	250	100.00%	
Software	\$	· ·	\$	•	\$	•	\$	•		
Furniture and Equipment	\$	•	\$	-	\$	1,466	\$	(1,466)		
VISA purchases	•		•		\$	10	\$	(10)		
Interest	\$	_	\$	-	\$		\$			
Unsupported Depreciation	\$	90,430	\$	22,608	Š	20,918	\$	1,690	7.47%	
Supported Depreciation	\$	506,262	\$	126,566	\$	96,065	\$	30,501	7.4770	
TOTAL EXPENSES	\$	1,197,270	\$	299,318	\$	362,322	\$	(61,731)		
Net surplus (deficit)	\$	(353,650)	\$	(88,413)	\$	(85,838)				
Net surplus (deficit) cash basis		·		•	\$	(67,911)				

### Notes:

- 1 Rent, so far, is higher than budgeted. The budget was set earlier in the year, after the teachers were hired for the year. Since school started, additional teachers have been hired that require housing.
- 2 Salaries are higher than budgeted, but to date, the cost has been for the Housing Construction Foreman, whose salary will be expensed against the housing grant money that will either be part of the Five-year Investment Plan or there will be grant money that will be separate from the investment money. The amount of the housing money is expected to be about \$6 million, the amount to implement the housing plan over five years.
- 3 The insurance invoice is paid once a year (in the fall), and this amount is for the entire year. The cost for housing insurance has been steadily increasing, due to general increases, not due to the company's experience with NSD.
- 4 There was little budgeted for R&M, as the budget for housing is expected to be as balanced as possible, and it is one of the discretionary items that can be reduced, if necessary. Unfortunately, there is need for repairs, and in this case, the repairs were over budget. As soon as there is information regarding any additional housing money, the budget will be updated.
- 5 This is under the quarterly budget, but heating costs will be higher over the next winter months, so any budget surplus in this category will probably be eliminated by winter's end.
- 6 This is money paid to Schroeder Oilfield, for rent subsidies on the units, empty units, and rent on the land that the five "emergency" mobile homes are on.

### **ADDITIONAL FINANCE DEPARTMENT NOTES:**

### Infrastructure, Maintenance and Renewal (IMR) funding

Historically, the money received by divisions for IMR (NSD received \$785,000 for 2017-2018) went to larger maintenance projects (eg: flooring replacement, roof replacement, construction of trans-gender washrooms) that were either expensed in the year completed, or capitalized (expensed over the life of the project), depending on the accounting treatment of the project.

Alberta Treasury has requested that for this year's IMR funding, no less than 30 per cent of the IMR used must be capitalized, and that a list of IMR projects must be submitted to the Financial Reporting branch to be approved, to ensure that the capitalization rules have been followed. After approval, IMR funding will be released. As well, additional monthly reporting requirement have been implemented to ensure that what the division was going to capitalize has been capitalized.

This approval and reporting process is related to this year's funding, and is not required when using carryforward amounts from previous years.

NSD is not anticipating any issues in receiving approval for projects, as there are sufficient projects that meet the requirements.

# NORTHLAND SCHOOL DIVISION NO. 61



### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO:

THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

SUBMITTED BY:

Maddy Daniels, Board Chair

SUBJECT:

2017 - 2018 Corporate Board Meeting & Workshop Schedule

**ORIGINATOR:** 

**ADMINISTRATION** 

REFERENCE(S) &

**Board Policy 7, Board Governance & Operations** 

ATTACHMENTS:

School Act, Section 66-67

2017-2018 Board Meeting & Workshop Dates

### **RECOMMENDATION:**

THAT the Board of Trustees amend motion #24562/17 previously adopted at the October 26, 2017 Organizational Board meeting to read:

That the Board of Trustees approve the 2017-2018 Corporate Board Meeting & Workshop Dates schedule, as attached.

\*\*\*\*\*\*\*\*

### **BACKGROUND:**

This schedule was developed by the Board Chair, Board Vice-Chair and the Superintendent of Schools. The schedule suggests that the monthly Board meetings are to be held on the third Thursday of each month, whenever possible, and the location will be set to Edmonton, which is central for Trustees and administration. The schedule was prepared with attention to conferences, meetings and events of which we are aware in order to minimize and avoid conflicts as much as possible. Section 66 of the School Act states, The Board shall hold as many regular meetings as it considers necessary to deal adequately with its business.

Special meetings of the Board may be called in accordance with the School Act to address emergent issues.

RISK	ABIA	I VC	ıc.
KINK	4144	1 73	ъ.



## 2017-2018 Corporate Board Meeting & Workshop Dates

Date	Time	Facility
September 14, 2017 (Official Trustee Board Meeting)	9:00 a.m. – 4:30 p.m.	Central Office (Peace River)
October 26, 2017 (Organization Meeting)	8:30 a.m. – 9:00 a.m.	Central Office (Peace River)
October 26, 2017 (Board Meeting)	9:00 a.m. – 12:00 p.m.	Central Office (Peace River)
November 23, 2017 (Workshop)	9:00 a.m. – 4:30 p.m.	Courtyard Marriott (Edmonton)
November 30, 2017 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Central Office (Peace River)
Friday January 26, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Edmonton (Radisson)
Saturday January 27, 2018 (Workshop)	9:00 a.m. – 4:30 p.m.	Edmonton (44 Capital Boulevard)
Friday February 23, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Edmonton (Radisson)
Saturday February 24, 2018 (Workshop)	9:00 a.m. – 4:30 p.m.	Edmonton (44 Capital Boulevard)
Thursday March 22, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Calling Lake School (Calling Lake)
Friday April 20, 2018 (Council of School Councils Meeting)	9:00 a.m. – 1:00 p.m.	Edmonton (Radisson)
Friday April 20, 2018 (Board Meeting)	1:00 - 6:00 p.m.	Edmonton (Radisson)
Saturday April 21, 2018 (Alberta School Councils Association Conference)	9:00 a.m. – 4:30 p.m.	Edmonton (Delta Hotel)
Thursday May 24, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	St. Theresa School (Wabasca)
Thursday June 21, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Elizabeth School (Elizabeth Métis Settlement)
Friday June 22, 2018 (Workshop)	9:00 a.m. – 4:30 p.m.	JF Dion School (Fishing Lake Métis Settlement)
Thursday August 23, 2018 (Board Meeting)	9:00 a.m. – 4:30 p.m.	Grouard Northland School (Grouard)



### NORTHLAND SCHOOL DIVISION NO. 61

### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO: THE BOARD OF TRUSTEES

**Date:** January 26, 2018

SUBMITTED BY:

Gord Atkinson, Superintendent of Schools

SUBJECT:

**Crisis Response Protocol** 

**ORIGINATOR:** 

Administration

Investigation of the Lockdown Protocols - Recommendations

1

**REFERENCE(S) &** Emergency Communication Protocol

ATTACHMENTS:

**Public School Works Update** 

School Messenger Communicate/Parent Communicate

### **RECOMMENDATION:**

THAT the Board of Trustees receive the Crisis Response Protocol for Northland School Division, as information.

\*\*\*\*\*\*

### **BACKGROUND:**

The December 7, 2017 lockdown at Mistassiniy School caused administration to review current practices/protocols with regard to student and staff safety in Northland. From this incident, Safety Officer. Andrew Irwin along with senior administration worked together to come up with recommendations to put in place to ensure staff had clear protocols to follow in the case of an emergency to ensure the safety of Northland students and staff.

### **RISK ANALYSIS:**

Staff will be unsure of the communication protocol in the case of a crisis, which could jeopardize the safety of students and staff.



### Dear parents and guardians:

Northland School Division No.61 (NSD) is implementing a new communication system to send notifications to you for emergencies, student attendance and other events taking place at the school. Notifications are referred as "Broadcasts" because of the number of destinations to which the system can simultaneously deliver messages. Available broadcast destinations include Phone, Email, Short Message Services (SMS) Text and Facebook.

The contact information we use is collected during student registration and stored in our Student Information System (SIS) database. The database also includes emergency contacts. This data is updated every evening so that any changes to phone numbers, emails and contact preferences will be current on every broadcast. We ask you to call or visit the school if contact information has changed.

Under a federal law originally designed to protect consumers from telemarketers, we have to get your permission to send messages to a mobile phone by voice call or SMS text. It's also just a good idea, so that we're sure the message is going to the right phone number for the right person. This permission only is needed for automated voice calls and texts. Permission isn't necessary for other calls from the school, like you might get directly from a teacher, principal, or other staff member.

An Opt-In invitation text will be sent to all mobile phone numbers uploaded from our Student Information System (SIS). If you receive it, you have to reply "Y" or "Yes" to the invitation text message to "Opt-in". If you did not receive the invitation text message or want to ensure you are registered, you can simply send a text message as follows:

To Opt-in: Text "Y" to 724665

If at any time you would like to opt out of these messages, simply reply to one of the messages with "Stop". School Messenger is compliant with the Student Privacy Pledge so you can rest assured that your information is safe and will never be given or sold to anyone. This communication tool will fully launch **Monday, January 22, 2018**. If you have any questions please contact the school. Thank you.

Sincerely,

Name Principal School



### NORTHLAND SCHOOL DIVISION NO. 61

### ADMINISTRATION RECOMMENDATION TO THE BOARD

11

TO: THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

**SUBMITTED BY:** 

Gord Atkinson, Superintendent of Schools

SUBJECT:

Regional Aboriginal Recognition Awards (RARA)

**ORIGINATOR:** 

Policy 9, Board Representatives

REFERENCE(S) &

RARA Information & Selection Process Information

ATTACHMENTS:

### **RECOMMENDATION:**

THAT the Board of Trustees receive as information the Regional Aboriginal Recognition Awards to be held on Saturday, February 10th, 2018 in Fort McMurray and ask, if able, that Trustees Nokohoo and Shirley attend.

\*\*\*\*\*

### **BACKGROUND:**

The Regional Aboriginal Recognition Awards recognizes individuals who have made positive contributions to the Regional Municipality of Wood Buffalo, including the communities of Fort McMurray, Fort Chipewyan, Anzac, Janvier, Fort MacKay, Conklin and Gregoire Lake in Alberta.

The event is on: Saturday, February 10th, 2018 at Shell Place Ballroom in Fort McMurray starting at 6:00 pm.

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# Board Chair Report

January 26, 2018

### BOARD

WARD 1 CHAIR MADDY DANIELS

OF TRUSTEES

WARD 2 CATHY WANYANDIE

WARD 3 VICE-CHAIR RANDY ANDERSON

WARD 4
JESSE LAMOUCHE

WARD 5 LOUIS CARDINAL

WARD 6 SILAS YELLOWKNEE

> WARD 7 ROBIN GUILD

WARD 8 LORETTA GLADUE

> WARD 9 RUBI SHIRLEY

WARD 10 JULES NOKOHOO

WARD 11 KAREN TELFORD

"Every student is a lifelong learner and successful in life"

### December 2017

1	Edmonton	Board Workshop, attended a Tech Training Day, Superintendent Atkinson provided training for trustees on how to use google chrome, laptops and phones.
2	Edmonton	Attended the Treaty 8 Christmas Gala with trustees.
15	Edmonton	Met with Superintendent to draft board meeting dates, locations and actions items. Attended the Metis Settlement General Council Christmas Banquet with trustees that evening.
Janu	uary 2018	
4	Teleconference	Held a special Board meeting to appoint Jules Nokohoo Ward 10 Trustee as the TEBA Representative for Northland.
11-12	Edmonton	Attended the Treaty 8 Education Symposium along with trustees from wards 4, 6, 9, 10 and 11.
11	Edmonton	Met with Superintendent, Lois Byers Board Advisor, trustees from Ward 1, 4, 6 and 10 along with Secretary Treasurer and Executive Secretary by teleconference to review the Corporate Board agenda for the January 26 Board meeting.
15-16	Edmonton	Attended the ASBA Winter Leadership Academy, along with trustees from wards 2, 4, 7, 8 and 11.
15	Edmonton	Met with ASBA along with trustees from wards 2, 4, 7 and 11 and Lois Byers Board Advisor to discuss Board Training/Funding through ASBA.
23	Edmonton	APPLE Schools 10 Year Anniversary Celebration.
24	Edmonton	Board policy workshop with Lois Byers, Board Advisor and ASBA.
26	Edmonton	Corporate Board meeting, also met with delegations from the Office of the Auditor General and PSBAA.
27	Edmonton	Board Workshop, working with Byers Board Advisor, the

Superintendent and the Board developing Policy 1 – Board Mission, Mandate, Beliefs and Values and Policy 21 Community Voice, will

also be discussing and reviewing budget priorities with Secretary

Treasurer Rasmuson for the 2018-2019 school year.

### **Upcoming Dates Scheduled**

January 27	Board Workshop (working to develop Policy 1 and Policy 21)
February 8	Public School Boards Association – Governance Seminar
February 8-10	Public School Boards Association Meeting
February 23	Corporate Board Meeting

February 24 Board Workshop

# CORPORATE BOARD - SUMMARY

Page: 1

MONTHLY REPORT G.L. Period Selection: 201804 End Date: DECEMBER 31, 2017

BALANCE	-5,337.00 -10,497.90 60,000.00 24,344.68 172,090.18 3,000.00	3,787.49 4,436.12 1,512.68 4,000.00 -11,148.41 -13,405.01 78.35 1,475.82 23,636.91 1,000.00	258,973.91 -7,801.65 79,025.00 -7,158.72 -2,116.68 4,737.68 60 	-352.78 30,000.09 18,319.40
BUDGET	0.00 4,000.00 60,000.00 25,000.00 200,000.00 3,000.00	38,000.00 5,000.00 3,500.00 4,000.00 0.00 250.00 3,000.00 1,000.00	0.00 80,000.00 0.00 0.00 0.00	0.00 30,000.00 0.00
YTD ACTUAL +	5,337.00 14,497.90 0.00 655.32 27,909.82 0.00	34,212.51 563.88 1,987.32 0.00 51,148.41 13,405.01 171.65 1,524.18 1,363.09 0.00	7,801.65 975.00 7,158.72 2,116.84 4,737.65	352.76 0.00 -18,319.40
YTD COMMIT	00.0	0000	00.00	0.00
Exp To Date	5,337.00 14,497.90 0.00 655.32 27,909.82 0.00	34,212.51 563.88 1,987.32 0.00 51,148.41 13,405.01 171.65 1,524.18 1,363.09 0.00	7,801.65 975.00 7,158.72 2,116.84 4,737.65 ————————————————————————————————————	352.76 0.00 -18,319.40
	TRUSTEE REMUNERATION EMPLOYEE BENEFITS TRUSTEES IN SERVICE BOARD OF TRUSTEES LEGAL FEES BOARD TRUSTEES ADVERTISING BOARD TRUSTEES AS.B.A.R.P.S.B.A.FEES BOARD	A.S.B.A.&P.S.B.A. FEES BOARD OFFICE SUPPLIES TRUSTEES PRINTING & BINDING BOARD POSTAGE BOARD TRAVEL & SUBST. BOARD/OTHER TRAVEL AND SUBST - BOARD TRUSTEES INSURANCE BOARD TRUSTEES TELEPHONE AWARDS BOARD	IN SERVICE ELECTIONS RENUMERATION ELECTIONS ADVERTISING ELECTIONS PRINTING & BINDING ELECTIONS TRAVEL & SUBST, ELECTIONS	TRAVEL & SUBST. PERSONNEL TRAVEL & SUBST. AD HOC EXPENSES NCET NSD ENGAGEMENT T
REGULAR INSTRUCTION OTHER BOARD EXPENSES	1-281-07-70-082-90 1-350-07-70-000-90 1-381-07-70-000-90 1-412-07-70-000-90 1-420-07-70-000-90	1-425-07-70-000-90 1-435-07-70-000-90 1-438-07-70-000-90 1-461-07-70-000-90 1-480-07-70-000-90 1-526-07-70-000-90 1-536-07-70-000-90 1-660-07-70-000-90	ELECTION BOARD 1-381-07-70-079-90 1-420-07-70-079-90 1-438-07-70-079-90 1-461-07-70-079-90 Total For ELECTION BOARD	1-461-07-70-071-90 1-461-07-70-078-90 1-461-07-70-095-90

# Northland School Division

Date: 18-Jan-2018 17:00

# **CORPORATE BOARD - SUMMARY**

MONTHLY REPORT
G.L. Period Selection: 201804 End Date: DECEMBER 31, 2017

	Exp To Date	YTD COMMIT	YTD ACTUAL +	BUDGET	BALANCE
Total For COMMITTEES BOARD	-17,966.64	00'0	-17,966.64	30,000.00	47,966.64
Total For REGULAR INSTRUCTION	157,599.31	00:00	157,599.31	521,750.00	364,150.69

(uo		10	5	20	≈ □ 3	Board Package Page 64
Jan 2018 (Mountain Time - Edmonton)	110				monten South, Edmonton 9am - Board Workshop - 44	
Jan 2018 (Mou	L		m 2018 @ DoubleTree by	Trustee Expense Deadline	Stay at Radisson Hotel Edmonton South @ Radisson Hotel Edmonton South, Edmonton 6pm - Expense Claim Form 9am - Corporate Board 7pm - Expense Claim Form	2
	702	10 am - Special Board	Treaty 8 Education Symposium 2018 & DoubleTree by Spm - Board Agenda	Little Buffalo - KTC	Stay at Redisson Hotel Edmon 6pm - Expense Claim Form 7pm - Expense Claim Form	-
			9:30am - ASBA Zone 1	Peerless Lake - KTG	#82298701 @ DoubleTree by AP Cheque Run 1pm - Board Policy Review	<del>10</del>
		<b>y</b>	9 9am - TEBA Meeting - Jules	16 12 @ DaubleTree by Hilton  [Kaleri - KTC Meetings -	Stay at DoubleTree by Hilton Hotel West Edmonton - Maddy #82299701 @ DoubleTree by 4pm - Little Buffalo KTC 9am - APPLE Schools 10 AP Cheque Run 10:30am - Gift Lake 1pm - Board Policy Review 3:30pm - Peerless 6pm - Trout Lake	96
•		-		ASBA Trustee Orientation Part 2 @ DoubleTree by Hilton (Kateri - KTC Meetings -	Stay at DoubleTree by Hilton 4pm - Little Buffalo KTC	50
Trustee Calendar		5	7	7	12	Stay at Radisson Hotel

# **BOARD ANNUAL WORK PLAN**

	Board Activity	Masting	Frantien	U	C	2		u	E	<	E	-	60	
		91111211112	Heydelley	2	200		40			2	Σ			4
1	Accountability: Student Learning & Wellness								,			y		
1.1	Hold Board meetings	Board	Monthly	×	×	×	<u>×</u>	×	×	×	×	×	H	×
1.2	Receive Superintendent's Monthly Report	Board	Monthly	×	×	×	×	×	×	×	×	×		×
1.3	Receive Superintendent's Quarterly Education Report	Board	Quarterly			×		×			×	T		×
1.4	Review Division achievement results	Board	Annually		×	_							$\vdash$	
1.5	Review school achievement results and initiate school/program reviews as necessary to ensure student success	CW	Annually		×	_								
1.6	Student/Staff Wellness: Within the Superintendent's Education			T		-	Ļ	L				T	$\vdash$	Т
	Quarterly Report, review initiatives & planning to ensure Policy 19 Welcoming Caring Beneatful and Cafe Learning and	Board	Quarterly			×		×			×			×
	Working Environments, is being achieved.					_						·		
	In consultation with communities and key partners identify	L	Later in 1st		Н	-	_					T		Г
1.7	Division priorities at outset of 3 Year Education Plan process	Engagement	year of							1	×	×	ηĹ	
	(Strategic Planning) (see 2.3, NSD Act)	SESSIONS	term											
1.8	Approve 3 Year Education Plan after consultations.	Board	2nd year of term			×								
1.9	Review progress on 3 Year Education Plan	Board	Quarterly		$\vdash$	×	igspace	×			×	┪	$\vdash$	×
1.10	Review draft school year calendar	Board	Annually	-	-		×				Γ			П
1.11	Approve school year calendar	Board	Annually		-	L			×				_	Γ
1.12	1.12 Review, refine and approve 3 Year Education Plan	Board	Annually			×	L							
1.13	Area 1 West Associate Superintendent report	Board	Triannual	×		_	×			×				
1.14	1,14 Area 2 Central Associate Superintendent report	Board	Triannual		×		_	×			×	-	H	
1.15	1.15 Area 3 East Associate Superintendent report	Board	Triannual			×			×			×		
1.16	1.16 FNMI Department report	Board	Annually					_			Γ	×	_	
1.17	1.17 IT Department report	Board	Annually			_					×		_	П
1.18	1.18 Student Services Department report	Board	Annually					×					$\vdash$	
1.19	Personnel Department Report	Board	Twice a	×	_							×		
1.20	Transportation Department report (Review Policy 17   Transportation)	Board	Annually							×				
				1	1	1	4		]	1	1	1	┨	٦

SP=Spring Planning FP=Fall Planning CW=Committee of the Whole (Board) BW=Board Workshop

November 2017 BM# 24504/17 Page 1 of 5

Northland School Division No. 61 Board Policy Handbook - Policy 2, Appendix A

	Board Activity	Meeting	Frequency	s	0	0	7	ш	Σ	٨	Σ	-	-	V
1.21	1.21 Christmas Activities		Annually			×						Н		
1.22	School Celebrations		Upon request											
2.	Engagement					-				]	1	1		Γ
2.1	Survey key partners to determine if satisfied with involvement with NSD	CW	Annually										$\vdash$	×
2.2	Review relationship with key partners (survey results); set relationship priorities & accountabilities; plan meetings (Review Policy 9 Board Representatives)	CW	Annually		×									
2.3	Review engagement requirements of NSD Act & ensure have been met (see 1.1 and Review Policy 21 Community Voice)	Various	1st year of term				_		×					
2.4	Review procedure, process & effectiveness of Ward Councils (Policy 21 Community Voice)	CW	Annually						×				<del> </del>	_
2.5	Review procedure, process & effectiveness of Council of School Councils (Policy 21 Community Voice)	CW	Annually						×					}
2.6	Communications department report	Board	Annually	×									H	Π
2.7	Nominate individuals/groups for ASBA awards as appropriate	CW	Annually	×								_		Γ
2.8	Determine ASBA Edwin Parr Nomination	Board	Annually						×				-	
2.9	Nominate ASBA Zone 1 Friend of Education Award	Board	Annually									×		
2.10	2.10 Nominate ASBA Zone 1 Appreciation Award	Board	Annually		Н		_					×		
2.11	Retirement and Long Service Awards event		Annually			$\square$				П	×	Н	Н	
2.12	2.12 Northland Day		Annually	$\dashv$	$\dashv$	$\dashv$	_			$\neg$		$\vdash$	$\dashv$	×
m m	Community Assurance													
3.1	Welcome Back (messages, events, etc.)		Annually	×	┝	L	_			┌		-	一	Т
3.2	Review collaborative partnership work initiatives & discuss other areas for possible collaboration (housing, maintenance, etc.)	CW	Annually	×							_	-	<del> </del>	
3.3	Report results clearly and openly to public	Board	Annually	<del> -</del>	×	_						$\vdash$	┢	Π
3.4	Review status of buildings and grounds (Maintenance department report - see 5.17)	Board	Annually		<u>×</u>							<del>                                     </del>		
3.5	Review risk management practices	Board	Annually	H	×	Щ				П	-		├	П
						ļ			]		1	1	1	$\cdot$

	Board Activity	Meeting	Frequency :	S	Z	٥	-	L	Σ	A		7	A
4.	Accountability: To Alberta Government												
41	Within the Superintendent's Education Quarterly Report, review plans to ensure all students, teachers and Division leaders learn about First Nations, Métis and Inuit perspectives, experiences and contribution throughout history; treaties, and the history and legacy of residential schools.	Board	Quarterly	-	×			×	-	×			×
4.2	Review, approve and submit Annual Education Results Report (AERR) to the provincial government	Board	Annually		×								igert
ų	Accountability: Fiscal												
5.1	Review and complete budget process	CW	Annually	_			×	×	×	L	L	L	L
2.5	Approve Spring budget	Board	Annually	_						×			L
5.3	Appointment of Auditors/Entrance & Exit Documents	Board	As required		×					H	L		×
5.4	Approve Audited Financial Statements	Board	Annually		×					-	L	_	
5,5	Review of Quarterly Financial Statements (Nov/Feb/Mar/Apr)	Board	Quarterly	×			×		×		×		
5.6	Review Draft Fall Budget	Board	Annually	×					_		_		
5.7	Approve Fall Budget	Board	Annually		×					_	L		
5.8	Approve transfers from reserves	Board	Annually		×						_		
5.9	Approve expense reimbursement rates	Board	Annually						_	_	_		×
5.10	Discuss draft capital priorities	CW	Annually				×				_		
5.11	Approve Capital Plan	Board	Annualiy				-		×		_		
5.12	Review signing authorities & approve changes	Board	Annually						_			L	×
5.13	5.13 Approve Memorandum of Agreement	Board	As required					-	_	_			
5.14	Review Policy 2 Role of the Board - 5. Fiscal Accountability to ensure meeting all requirements	CW	SP						_		×		
5.15	Approve revolving credit	Board	Annually	_				_			×	L	
5.16	Review non-instructional programs to ensure effective operation (Policy 20 Housing, Policy 22 Food Services)	Board	Annually						×				
5.17	Receive enrollment report	Board	Annually	×			_	H				L	
5.18	5.18 Maintenance department report	Board	Annually	×							L		L
5.19	5.19 Approve fees, if any	Board	Annually							×	_	L	
9	Board/Superintendent Relations		8										
6.1	Review supt performance evaluation process - hire facilitator	CW	Annually			П	Н	Н	Н	_	×	L	
										l			

	Board Activity	Meeting	Frequency	S	NO	0	7	ш	Σ	A	_ 		A
6.2	Conduct supt performance appraisal process (includes succession planning & setting goals)	CW	Annually	×								_	
6.3	Complete regular discussions with supt on performance	CW	Twice a year			×			×		_		
6.4	Approve evaluation & compensation for supt	Board	Annually	×	├					$\vdash$	$\vdash$	┝	L
6.5	Review Board actions in ensuring good relations & interactions with supt and respecting and supporting authority of Supt through Board evaluation process (see 7.5a)	CW	Annually								×		
9.9	Review Policy 11 Delegation of Authority to ensure clear delegation of authority and responsibilities of Supt.	CW	Annually								×	<u> </u>	
7.	Board Development		!					]	1	1	1	-	
7.1	New Board Orientation	CW	After each election		×					_			
7.2	Tour Division facilities		To be planned							<u>                                     </u>			
7.3	Fall Planning (FP) & Board Development (with ASBA Fall Conference)	CW/BW	æ	-	×								
ro	Review Positive Path Forward plan progress	CW/BW	FP		×			×			×	L	
و	Policy 2 Role of Board; Policy 7 Board Operations	CW/BW	FP	_	×	_				-		L	
U	Policy 3 Role of Trustee; Policy 4 Trustee Conduct (Sanctions)	CW/BW	FP		×						-		
P	Policy 5 Role of Chair; Policy 6 Role of Vice-Chair	CW/BW	FP		×					$\vdash$			
<b>U</b>	Policy 19 Welcoming, Caring, Respectful and Safe Learning and Working Environments	CW/BW						×			-		
Į	School Councils Regulations, operations	MO	FP	_	×								
50	Orientation to each school	CW	FP		×			Γ				L	
٩	Facilitating concerns of parents, others	CW	FP		×				_			_	
7.4	ASBA new Trustee orientation	Conference	After each election		×						<u> </u>	_	
7.5	Spring Planning (SP) & Board Development (with ASBA Spring Conference):	CW Board	S.						_		×	_	
е	Complete Board Performance Assessment process; approve Positive Path Forward (Review Policy 2 Appendices)	CW/BW Board	SP						<u> </u>		×	-	
q	Review and update Board Work Plan	CW/BW	SP								×		
ບ	Fiduciary & legal responsibilities	CW/BW	SP	$\exists$	$\dashv$	Ц		$\square$			×	Щ	

SP=Spring Planning FP=Fall Planning CW=Committee of the Whole (Board) BW=Board Workshop

Northland School Division No. 61 Board Policy Handbook - Policy 2, Appendix A

	Board Activity	Meeting	Frequency	S	0	z	O	7	ш	Σ	A		74	A
P	Risk Management: "Risk Management and Good School Board Governance"		g,									×		
Ð	Bargaining, Collective Agreement		SP				$\vdash$	$\vdash$		$\vdash$		<u>×</u>		L
Ļ	Advocacy		SP		-	Г			-	$\vdash$	$\vdash$	×	L	
540	Policy - writing; monitoring (Review Policy 10 Policy Making)	CW/BW	SP			_	-		_		_	×	<u> </u>	
<b>%</b>	Policy													
8.1	Hold Organizational meeting: choose chair, vice-chair, set Board meeting dates; appoint committee and board representatives	Board	Annually		×									
8.2	Review Board Policies as per schedule	S)	Over Term			$\vdash$	-	-		-	-	H	_	_
8.3	Approval Board policy changes and updates	Board	Over Term			$\vdash$		$\vdash$		-	-	L		
8.4	Policy 1 Foundational Statements	CW/BW	Annually					×	-				_	
8.5	Policy 8 Board Committees	CW/BW	Annually				$\vdash$	×		$\vdash$			_	_
8.6	Policy 13 Appeals & Hearings Regarding Student Matters	CW/BW	Annually			Г		×	-			-		_
8.7	Policy 14 Hearings on Teacher Matters	CW/BW	Annually			_		×	-	$\vdash$		_	L	_
8.8	Policy 15 School Closure	Board	Annually			T		×					L	┞
8.9	Policy 16 Recruitment & Selection of Personnel	CW/BW	Annually			-	-	-	$\vdash$	$\vdash$	×		_	
8.10	Policy 18 Alternative Programs	CW/BW	Annually						$\vdash$	-	×	L	L	L
9.	Political Advocacy													
9.1	Develop a plan for advocacy including focus, key messages, relationships and mechanisms	CW	Annually											
9.2	Meet with key partners and locally elected officials	As required	Planned basis			_								
9.3	Meet with prov. and fed. Officials as appropriate	As required	Planned basis											
9.4	ASBA Zone meetings (Zones 1 & 2/3)	Zone		×		×		×	<u> </u>	×	×	_	<u> </u>	_
9.5	PSBAA Council meeting			×	-	×	×	×	×	×	×	×		×
9.6	Review ASBA & PSBAA resolutions, policies for Spring AGM	CW	Annually					$\vdash$	_	×	L	_		
9.7	ASBA Spring Conference		Annually						-	_	_	×	L	
9.8	PSBAA Spring General Meeting		Annually			$\vdash$		_				×		
9.9	Review ASBA & PSBAA resolutions, policies for Fall AGM	Š	Annually		×	$\vdash$		_					_	
9.10	9.10 ASBA Fall General Meeting		Annually		$\dashv$	×				$\square$		$\sqcup$		
9.11	9.11 PSBAA Fall General Meeting		Annually	╗	×	$\dashv$	$\dashv$	$\dashv$	$\dashv$	$\dashv$	_			Ц

# SP=Spring Planning FP=Fall Planning CW=Committee of the Whole (Board) BW=Board Workshop



# Superintendent's Report

January 26, 2018

Meeting with NSD Alberta Teachers' Association Local	December 1, 2017 & December 2, 2017
Discussed Professional Development, Community Based Educati Calendar, Classroom Improvement Fund.	on Program, the NSD
Education Services Agreement Meeting with Bigstone Cree Nation	December 4, 2017
Met with the Director of Education for Bigstone Cree Nation reg. School Division.	arding the ESA for Northland
Kee Tas Kee Now Education Authority Superintendent Meeting	December 5, 2017
Met with the Superintendent of KTCEA to discuss the school and taking place January, 2018.	community engagement
Attendance Meeting with Alberta Education	December 5, 2017
Met with Alberta Education representatives regarding 'Every Davinitiative.	y Counts' attendance
High School Principal & Secretary Meeting	December 7-8, 2017
The purpose of the workshop was PASI High School Mark Integra	ation and Timetabling.
Athabasca Delta Community School Visit	December 12, 2017
Met with staff and community members.	
Conklin School Visit	December 12, 2017
Met with staff and attended the community Christmas concert.	
Conklin Resource Development Advisory Committee	December 13, 2017
Met with the Conklin Community Enhancement Society (CCES) in Resource Development Advisory Committee (CRDAC) to discuss a education funding.	•

Anzac & Bill Woodward School Visits	December 14, 2017
Met with staff and community members.	
Professional Practice Standards Teleconference	December 19, 2017
Bill 28, to amend the School Act, received Royal Assent on Dece the Professional Practice Standards will be formalized by Minist fourth week of January. The Standards will be in effect on Septe	erial Order in the third or
Interview with Janet French, Edmonton Journal	December 21, 2017
http://edmontonjournal.com/news/local-news/northern-alberta-school tuition-housing-upgrades-help-attract-more-teachers	d-division-hopes-university-
Attendance Teleconference with Alberta Education	January 8, 2018
Update on progress regarding 'Every Day Counts' attendance in	itiative.
Regional Education Program Review - Communication & Engagement Planning	January 9, 2018
Program review planning for the High Prairie region schools.	•
Mistassiniy Modernization Teleconference with Alberta Education	January 11, 2018
Received information from Alberta Education's Chief of Staff reg Modernization.	arding the Mistassiniy
Community-Based Teacher Education Program	January 12, 2018
Discussion of Northland and the Werklund School Community-b program. Update of interest, bursary, and possible information	
Frontier College Teleconference	January 12, 2018
Summer Literacy Camps information.	<del></del>
KTCEA Information Sessions - Kateri School	January 16, 2018
Met with staff during the day for one on one sessions regarding	the KTCEA transition.

KTCEA Information Sessions - Little Buffalo School  Met with staff during the day for one on one sessions.  KTCEA Community Meeting - Little Buffalo School  Community meeting for the KTCEA transition.  KTCEA Community Meeting - Peerless Lake School and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting  January 23, 2018	KTCEA Information Sessions - Peerless Lake School	January 17, 2018
Met with staff during the day for one on one sessions.  KTCEA Community Meeting - Little Buffalo School  Community meeting for the KTCEA transition.  KTCEA Community Meeting - Peerless Lake School and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting  January 23, 2018	Met with staff during the day for one on one sessions regarding	the KTCEA transition.
KTCEA Community Meeting - Little Buffalo School  Community meeting for the KTCEA transition.  KTCEA Community Meeting - Peerless Lake School and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting  January 23, 2018  January 23, 2018	KTCEA Information Sessions - Little Buffalo School	January 18, 2018
Community meeting for the KTCEA transition.  KTCEA Community Meeting - Peerless Lake School January 23, 2018 and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting January 23, 2018	Met with staff during the day for one on one sessions.	
KTCEA Community Meeting - Peerless Lake School and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting  January 23, 2018	KTCEA Community Meeting - Little Buffalo School	January 22, 2018
and Kateri School  Community meeting for the KTCEA transition.  Gift Lake Metis Settlement Council Meeting  January 23, 2018	Community meeting for the KTCEA transition.	
Gift Lake Metis Settlement Council Meeting January 23, 2018	•	January 23, 2018
	Community meeting for the KTCEA transition.	•
Met with the Gift Lake Metis Settlement Council	Gift Lake Metis Settlement Council Meeting	January 23, 2018
	Met with the Gift Lake Metis Settlement Council	•

#### **Committed Dates**

Attendance Initiative Meeting with Alberta Education	January 29, 2018
Meet with Alberta Education representatives regarding 'Every Dainitiative.	ay Counts' attendance
AERR and 3 Year Plan Review with Alberta Education	January 29, 2018
Meet with Alberta Education to go over NSD's AERR and 3 year p	lan.
Alberta Education Aggregation of Supports Meeting	January 29, 2018
To discuss the Aggregation of Supports for Northland School Divi (January 2018) version of the aggregation list.	sion and share the latest
EverActive Schools - Shaping the Future	January 31, 2018
Health conference.	

	Board Fac
Public School Boards Association Council Meeting	February 8, 2018
Held at the DoubleTree in Edmonton.	
Administrators' & Secretary Meeting	February 13/14, 2018
Will be held at Fantasyland Hotel.	
Northland Cross Ministry Steering Committee	February 21, 2018
To provide the Steering Committee with an update on Northlan the committee's potential support for the division.	d School Division and discus
Capital Planning Workshop	February 22, 2018
Education's Capital Planning Sector and Infrastructure's Learning hosting Capital Planning Workshops for school jurisdictions.	g Facilities Branch will be co-

#### **November 2017 Division Attendance by School**

	95-100%	90-94 %	80-89%	70-79%	60-69%	50-59%	Below 50%	Total
Anzac Community School	27 (31%)	17 (20%)	21 (24%)	5 (6%)	9 (10%)	6 (7%)	2 (2%)	87
ADCS	91 (41%)	0 (0%)	53 (24%)	20 (9%)	13 (6%)	5 (2%)	39 (18%)	221
Bill Woodward School	22 (20%)	24 (22%)	34 (31%)	10 (9%)	15 (14%)	5 (5%)	1 (1%)	111
Bishop Routhier School	28 (38%)	8 (11%)	19 (26%)	10 (14%)	3 (4%)	0 (0%)	6 (8%)	74
Calling Lake School	45 (43%)	15 (14%)	17 (16%)	15 (14%)	5 (5%)	1 (1%)	6 (6%)	104
Chipewyan Lake School	0 (0%)	0 (0%)	3 (18%)	10 (59%)	1 (6%)	1 (6%)	2 (12%)	17
Conklin Community School	15 (52%)	1 (3%)	3 (10%)	5 (17%)	3 (10%)	2 (7%)	0 (0%)	29
Dr. Mary Jackson School	13 (65%)	3 (15%)	2 (10%)	1 (5%)	1 (5%)	0 (0%)	0 (0%)	20
Elizabeth School	54 (44%)	0 (0%)	38 (31%)	16 (13%)	13 (11%)	9 (7%)	3 (2%)	123
Father R. Perin School	17 (23%)	8 (11%)	15 (21%)	13 (18%)	9 (12%)	6 (8%)	5 (7%)	73
Fort McKay School	35 (45%)	0 (0%)	21 (27%)	12 (16%)	3 (4%)	3 (4%)	3 (4%)	77
Gift Lake School	37 (21%)	23 (13%)	38 (22%)	29 (17%)	12 (7%)	19 (11%)	16 (9%)	174
Grouard Northland School	26 (33%)	0 (0%)	18 (23%)	17 (22%)	5 (6%)	5 (6%)	7 (9%)	78
Hillview School	0 (0%)	4 (29%)	7 (50%)	1 (7%)	0 (0%)	1 (7%)	1 (7%)	14
IF Dion School	43 (48%)	2 (2%)	27 (30%)	15 (17%)	3 (3%)	0 (0%)	0 (0%)	90
Kateri School	26 (27%)	22 (22%)	24 (24%)	12 (12%)	8 (8%)	2 (2%)	4 (4%)	98
Little Buffalo School	48 (25%)	0 (0%)	36 (19%)	27 (14%)	20 (10%)	14 (7%)	49 (25%)	194
Mistassiniy School	42 (15%)	0 (0%)	62 (22%)	58 (20%)	35 (12%)	23 (8%)	66 (23%)	286
Paddle Prairie School	55 (45%)	22 (18%)	22 (18%)	14 (11%)	6 (5%)	0 (0%)	3 (2%)	122
Peerless Lake School	46 (41%)	14 (13%)	21 (19%)	18 (16%)	5 (4%)	4 (4%)	4 (4%)	112
Pelican Mountain School	8 (53%)	0 (0%)	2 (13%)	4 (27%)	0 (0%)	0 (0%)	1 (7%)	15
St. Theresa School	116 (36%)	0 (0%)	92 (28%)	63 (19%)	36 (11%)	10 (3%)	9 (3%)	326
Susa Creek School	26 (60%)	5 (12%)	5 (12%)	5 (12%)	2 (5%)	0 (0%)	0 (0%)	43

	95-100%	90-94 %	80-89%	70-79%	60-69%	50-59%	Below 50%	Total
Career Pathways School	5 (6%)	0 (0%)	3 (4%)	4 (5%)	6 (8%)	7 (9%)	55 (69%)	80

<sup>\*</sup>Does not include Calling Lake Outreach

#### **DIVISION ATTENDANCE NOVEMBER 2017**

A DEC TO	95% - 100%	90% - 94%	80% - 89%	70% -79%	60% - 69%	50% - 59%	Below 50%	Total
ECS	88	16	67	50	24	16	17	278
Gr. 1	84	18	64	39	24	11	22	262
Gr. 2	74	18	54	33	13	11	11	214
Gr. 3	78	14	71	39	10	9	11	232
Gr. 4	94	13	38	27	22	6	18	218
Gr. 5	94	15	46	38	18	11	8	230
Gr. 6	72	21	57	27	15	6	8	206
Gr. 7	67	7	48	30	7	13	10	182
Gr. 8	43	12	39	29	18	8	15	164
Gr. 9	34	11	40	24	18	9	28	164
Gr. 10	42	10	18	16	11	7	25	129
Gr. 11	21	8	26	16	9	5	30	115
Gr. 12	29	5	12	12	8	4	24	94
Student Totals	820	168	580	380	197	116	227	2488

\*Does not include Outreach Schools

#### **December 2017 Division Attendance by School**

- I We like at a man and the second	95-100%	90-94 %	80-89%	70-79%	60-69%	50-59%	Below 50%	Total
Anzac Community School	14 (16%)	18 (21%)	20 (23%)	11 (13%)	10 (11%)	8 (9%)	6 (7%)	87
ADCS	26 (12%)	37 (17%)	31 (14%)	37 (17%)	26 (12%)	15 (7%)	46 (21%)	218
Bill Woodward School	31 (28%)	23 (21%)	26 (23%)	14 (13%)	12 (11%)	5 (5%)	0 (0%)	111
Bishop Routhier School	22 (29%)	18 (24%)	10 (13%)	5 (7%)	6 (8%)	2 (3%)	12 (16%)	75
Calling Lake School	17 (16%)	19 (18%)	28 (26%)	15 (14%)	8 (8%)	7 (7%)	12 (11%)	106
Chipewyan Lake School	4 (24%)	1 (6%)	2 (12%)	3 (18%)	4 (24%)	3 (18%)	0 (0%)	17
Conklin Community School	10 (33%)	6 (20%)	5 (17%)	6 (20%)	0 (0%)	2 (7%)	1 (3%)	30
Dr. Mary Jackson School	14 (70%)	2 (10%)	2 (10%)	1 (5%)	1 (5%)	0 (0%)	0 (0%)	20
Elizabeth School	20 (16%)	47 (38%)	30 (24%)	12 (10%)	12 (10%)	1 (1%)	2 (2%)	124
Father R. Perin School	13 (17%)	18 (24%)	12 (16%)	7 (9%)	11 (15%)	2 (3%)	12 (16%)	75
Fort McKay School	17 (22%)	16 (21%)	16 (21%)	10 (13%)	6 (8%)	6 (8%)	6 (8%)	77
Gift Lake School	29 (17%)	41 (24%)	24 (14%)	20 (12%)	26 (15%)	13 (8%)	19 (11%)	172
Grouard Northland School	25 (32%)	15 (19%)	16 (20%)	10 (13%)	5 (6%)	3 (4%)	5 (6%)	79
Hillview School	3 (25%)	3 (25%)	3 (25%)	0 (0%)	2 (17%)	0 (0%)	1 (8%)	12
JF Dion School	32 (37%)	22 (25%)	20 (23%)	6 (7%)	5 (6%)	0 (0%)	2 (2%)	87
Kateri School	43 (46%)	18 (19%)	10 (11%)	12 (13%)	5 (5%)	3 (3%)	2 (2%)	93
Little Buffalo School	25 (12%)	18 (9%)	42 (21%)	21 (10%)	30 (15%)	13 (6%)	52 (26%)	201
Mistassiniy School	20 (7%)	26 (9%)	28 (10%)	40 (14%)	55 (19%)	21 (7%)	98 (34%)	288
Paddle Prairie School	58 (47%)	32 (26%)	13 (11%)	9 (7%)	5 (4%)	4 (3%)	2 (2%)	123
Peerless Lake School	48 (44%)	24 (22%)	22 (20%)	4 (4%)	8 (7%)	4 (4%)	0 (0%)	110
Pelican Mountain School	6 (38%)	3 (19%)	4 (25%)	2 (13%)	1 (6%)	0 (0%)	0 (0%)	16
St. Theresa School	63 (19%)	69 (21%)	61 (19%)	41 (12%)	52 (16%)	17 (5%)	26 (8%)	329
Susa Creek School	22 (51%)	9 (21%)	6 (14%)	1 (2%)	3 (7%)	0 (0%)	2 (5%)	43

	95-100%	90-94 %	80-89%	70-79%	60-69%	50-59%	Below 50%	Total
Career Pathways School	3 (4%)	1 (1%)	1 (1%)	2 (3%)	8 (10%)	4 (5%)	61 (76%)	80

<sup>\*</sup>Does not include Calling Lake Outreach

#### **DIVISION ATTENDANCE DECEMBER 2017**

	95% - 100%	90% - 94%	80% - 89%	70% -79%	60% - 69%	50% - 59%	Below 50%	Total
ECS	45	59	54	35	35	16	41	285
Gr. 1	46	56	53	33	36	9	29	262
Gr. 2	40	45	48	28	22	15	14	212
Gr. 3	60	49	51	21	28	8	14	231
Gr. 4	71	47	33	24	21	8	14	218
Gr. 5	73	53	31	23	26	13	12	231
Gr. 6	S5	44	46	19	23	6	11	204
Gr. 7	41	44	30	22	22	7	17	183
Gr. 8	41	21	23	26	17	11	25	164
Gr. 9	28	29	23	17	23	11	35	166
Gr. 10	24	16	16	17	13	9	34	129
Gr. 11	22	16	11	11	17	9	30	116
Gr. 12	16	6	14	11	10	4	33	94
Student Totals	562	485	433	287	293	126	309	2495

<sup>\*</sup>Does not include Outreach Schools

#### 2014/15 - 2017/18 Division Attendance

				20 0111310	II Attella	arrec		
	95-100%	90-94 %	80-89%	70-79%	60-69%	50-59%	Below 50%	Total
September 2014	1347 (48%)	347 (12%)	470 (17%)	272 (10%)	149 (5%)	82 (3%)	146 (5%)	2807
September 2015	1445 (52%)	305 (11%)	450 (16%)	249 (9%)	127 (5%)	79 (3%)	116 (4%)	2771
September 2016	1169 (45%)	465 (18%)	468 (18%)	214 (8%)	113 (4%)	76 (3%)	85 (3%)	2590
September 2017	1016 (40%)	396 (16%)	568 (22%)	242 (10%)	117 (5%)	97 (4%)	93 (4%)	2529
		A TEM						
October 2014	1168 (42%)	390 (14%)	496 (18%)	294 (10%)	170 (6%)	84 (3%)	204 (7%)	2806
October 2015	1229 (45%)	245 (9%)	516 (19%)	287 (10%)	152 (6%)	101 (4%)	228 (8%)	2758
October 2016	954 (37%)	416 (16%)	594 (23%)	259 (10%)	143 (6%)	84 (3%)	130 (5%)	2580
October 2017	1204 (48%)	260 (10%)	444 (18%)	255 (10%)	115 (5%)	71 (3%)	154 (6%)	2503
						TOTAL TOTAL CONTRACTOR OF THE PARTY OF THE P		
November 2014	793 (28%)	456 (16%)	579 (21%)	316 (11%)	235 (8%)	133 (5%)	271 (10%)	2783
November 2015	873 (32%)	399 (14%)	603 (22%)	303 (11%)	184 (7%)	121 (4%)	270 (10%)	2753
November 2016	955 (37%)	348 (14%)	522 (20%)	309 (12%)	173 (7%)	93 (4%)	172 (7%)	2572
November 2017	820 (33%)	168 (7%)	580 (23%)	380 (15%)	197 (8%)	116 (5%)	227 (9%)	2488
December 2014	596 (21%)	439 (16%)	531 (19%)	355 (13%)	290 (10%)	161 (6%)	426 (15%)	2798
December 2015	895 (32%)	396 (14%)	478 (17%)	362 (13%)	212 (8%)	129 (5%)	283 (10%)	2755
December 2016	653 (25%)	362 (14%)	464 (18%)	327 (13%)	265 (10%)	164 (6%)	337 (13%)	2572
December 2017	562 (23%)	485 (19%)	433 (17%)	287 (12%)	293 (12%)	126 (5%)	309 (12%)	2495
January 2015	902 (32%)	223 (8%)	529 (19%)	372 (13%)	249 (9%)	173 (6%)	338 (12%)	2798
January 2016	846 (31%)	402 (15%)	554 (20%)	305 (11%)	250 (9%)	128 (5%)	267 (10%)	2752
January 2017	672 (27%)	379 (15%)	528 (21%)	341 (14%)	214 (9%)	135 (5%)	231 (9%)	2500
February 2015	793 (29%)	430 (16%)	536 (19%)	350 (13%)	239 (9%)	174 (6%)	240 (9%)	2762
February 2016	909 (34%)	393 (15%)	527 (20%)	295 (11%)	228 (9%)	114 (4%)	200 (8%)	2666
February 2017	645 (26%)	382 (15%)	530 (21%)	325 (13%)	217 (9%)	177 (7%)	231 (9%)	2507
rebrudi y zozr	043 (20/0)	502 (1570)	330 (2170)	323 (1370)	217 (370)	177 (770)	231 (376)	2507
March 2015	873 (32%)	296 (11%)	569 (21%)	352 (13%)	225 (8%)	146 (5%)	296 (11%)	2557
March 2016	603 (23%)	424 (16%)	577 (22%)	395 (15%)	229 (9%)	178 (7%)	262 (10%)	2665
March 2017	667 (27%)	375 (15%)	455 (18%)	327 (13%)	208 (8%)	182 (7%)	287 (11%)	2501
		575 (2570)	155 (2070)	527 (±570)	200 (070)	102 (770)	207 (1170)	2501
April 2015	688 (25%)	443 (16%)	598 (22%)	306 (11%)	225 (8%)	152 (6%)	317 (12%)	2729
April 2016	653 (24%)	417 (16%)	573 (21%)	384 (14%)	228 (9%)	176 (7%)	242 (9%)	2673
April 2017	603 (24%)	404 (16%)	507 (20%)	363 (15%)	209 (8%)	154 (6%)	260 (10%)	2500
May 2015	990 /229/\	250 (9%)	E42 (200/)	224 (120/)	226 (69/)	167 (69/)	204 (120/)	2740
May 2015	880 (32%)	The second line of the second li	542 (20%)	324 (12%)	226 (6%)	162 (6%)	364 (13%)	2748
May 2016	839 (36%)	200 (9%)	440 (19%)	294 (13%)	163 (7%)	103 (4%)	269 (12%)	2308
May 2017	894 (36%)	297 (12%)	470 (19%)	266 (11%)	173 (7%)	121 (5%)	273 (11%)	2494
June 2015	658 (23%)	373 (13%)	571 (20%)	321 (11%)	241 (9%)	171 (6%)	492 (17%)	2817
June 2016	745 (32%)	156 (7%)	388 (17%)	331 (14%)	195 (8%)	148 (6%)	341 (15%)	2304
June 2017	712 (29%)	173 (7%)	507 (20%)	346 (14%)	259 (10%)	167 (7%)	326 (13%)	2490

<sup>\*</sup>Does not include Outreach

<sup>\*</sup>May 2016 and June 2016 do not include Anzac, Bill Woodward, Father R. Perin, or Fort McKay due to Fire Evacuation





#### Standards for Education Services Agreements

1 message

EDC Deputy Minister < Education Deputy Minister@gov.ab.ca>

Fri, Jan 5, 2018 at 3:47 PM

# To: Superintendents of Public, Separate, Francophone and Charter School Boards First Nations Education Directors

#### **Executive Directors of Stakeholder Associations**

ASBA (Alberta School Boards Association)

ASBOA (Association of School Business Officials of Alberta)

CASS (College of Alberta School Superintendents)

Regional Director General, Indigenous Services Canada

Bill 28, the School Amendment Act, received Royal Assent on December 15, 2017. Therefore, we are moving forward to finalize standards for education services agreements (ESAs) to ensure agreements are transparent, fair, accountable and consistent. The draft standards have been informed by recommendations provided by First Nations, provincial school boards and the federal government since 2014.

The intent of the standards is to require certain areas to be addressed in ESAs while ensuring there is flexibility to meet the local needs of provincial school authorities and First Nations. The attached draft describes changes that have been made since the last engagement in early 2016.

Feedback on the draft standards can be submitted until March 16, 2018. To submit written feedback or arrange to further discuss the draft standards, please contact Sonnia Sihota, Acting Director, First Nations, Métis and Inuit Education Directorate, at 780-422-3281 (toll-free by first dialing 310-0000) or sonnia.sihota@gov.ab.ca.

Thank you for your continued engagement with and feedback on the development of standards for ESAs. I look forward to our continued work to ensure the educational success of First Nations students in Alberta.

Sincerely,

Curtis Clarke, PhD

**Deputy Minister of Education** 

Attachment: Draft standards for Education Services Agreements – December 2017

cc: Board Chairs of Public, Separate, Francophone and Charter School Boards

# PROPOSED DRAFT STANDARDS FOR EDUCATION SERVICES AGREEMENTS

# STANDARDS

environments that respect diversity and nurture a sense of belonging and a positive sense of WHEREAS students are entitled to welcoming, caring, respectful and safe learning

education system and the First Nation education system for the educational success of First WHEREAS the Government of Alberta supports collaboration between the provincial Nations students;

earn about the histories, cultures and perspectives of First Nations, including treaties and the WHEREAS the Government of Alberta is committed to ensuring that all students and teachers egacy of residential schools;

principles of the United Nations Declaration on the Rights of Indigenous Peoples in a manner WHEREAS the Government of Alberta is committed to implementing the objectives and that is consistent with the Canadian Constitution and Alberta law;

agreements referred to in section 62(2)(b)(i) or (c) of the School Act ("Education Services WHEREAS the Minister may, by order, establish requirements or standards that apply to Agreements"); WHEREAS Education Services Agreements should reflect the unique needs and circumstances of First Nations in Alberta, provincial school boards, and the First Nation students they serve;

and/or the Government of Canada, for the purpose of enabling First Nation students residing THEREFORE, all Education Services Agreements between school boards and First Nations on reserve to attend schools operated by school boards, shall specify:

# Program and Service Delivery

- 1.1 the scope of education programs, supports and services to be provided, including any supports and services for students with special needs or "at risk" students
- any opportunities for students to learn an indigenous language

how First Nations culture(s) and perspective(s) will be integrated into education

- how student transportation will be addressed by the parties programs, school activities and school environments
- mutually agreed-upon strategies, community engagement and shared responsibility the school board/First Nation collaborative plan to enhance learning through (to be attached to the Education Services Agreement)
- processes for monitoring student attendance and strategies for resolving attendance 1.6

Indigenous Peoples and to state that education services agreements (ESAs) should reflect the unique needs and acknowledge the Government of Alberta's commitment adjusted to recognize that ESAs support collaboration Based on the feedback received, this section has been students that they serve. Additionally, one clause was between two education systems, and the section was circumstances of the parties who hold them and the updated as needed to align with Section 62 of the to implement the objectives and principles of the updated with the addition of two new recitals to United!Nations Declaration on the Rights of School Act.

This section has not been changed.

# 2. Management Processes

- 2.1 the roles and responsibilities of each party in implementing the agreement
- 2.2 processes and mechanisms to resolve disputes between the parties and to amend the agreement
- 2.3 strategies to ensure that the First Nation has meaningful opportunities to inform school board decisions, including any opportunities for appointment of one or more individuals under section 62(3) of the School Act to the board and processes for the appointment
- 2.4 the commencement date and term of the agreement

# 3. Financial Accountabilities and Reporting

- 3.1 how the school board will report on Education Service Agreement student achievement and progress to the First Nation
- 3.2 processes for determining student eligibility under any student enrollment caps that have been established by the First Nation
- have been established by the First Nation

  3.3 tuition fee calculations according to allocation criteria as determined by the Minister and as outlined in the annual Funding Manual for School Authorities
- 3.4 a tuition fee payment schedule, including a process for addressing any arrears
- 3.5 processes for the school board to share its complete audited financial statements with the First Nation

## \* Note:

 Fee calculations for Education Services Agreements students will be based on two annual student counts: September 30th and February 28th. Tuition fees will be adjusted yearly according to the provincial jurisdiction funding profiles in place for the school year. (This note is not part of the standards but will appear in Alberta Education's Funding Manual).

This section has been adjusted for some feedback related to the need for agreements to address processes for amendments. Additionally, 2.3 was expanded to include potential trustee appointments.

A minor adjustment was made to this 3.1 in response to feedback provided.

This section has been updated as further notes related to schoolifees and submission of ESAs to the Minister are currently being considered



#### **Alberta Education Grant Program Continuation**

EDC Deputy Minister < Education Deputy Minister@gov.ab.ca>

Fri, Dec 22, 2017 at 2:07 PM

#### To: Superintendents of Public, Separate and Charter School Boards with Education Services Agreements

#### **First Nations Education Directors**

The Government of Alberta remains committed to improving education outcomes by creating and enhancing opportunities for First Nations, Métis and Inuit students.

Alberta Education is pleased to announce the continuation of the Building Collaboration and Capacity in Education (BCCE) grant program through a second phase entitled Innovation in First Nations Education.

Through this next phase, a total of \$36 million dollars will be available for First Nations organizations providing educational services (e.g., tribal councils), individual First Nations and provincial school authorities that choose to apply. Building on the success of the BCCE grant program, the Innovation in First Nations Education grant program is a one-time, three-year funding opportunity intended to enhance, not replace, federal government funding.

Please see the attached application form (proposal template), grant guidelines, and questions and answers document for more information on eligibility criteria and how to apply. The deadline to submit an application is February 5, 2018.

Alberta Education is hosting a series of teleconference and in-person information sessions to share details and provide support with the application process. These sessions will also be used to gather feedback on the draft standards for Education Services Agreements, prior to the standards being finalized. The engagement sessions about standards for Education Services Agreements will be held in the morning and the grant program information sessions will be held in the afternoon. We invite you to attend the session(s) that are most convenient for you.

The dates and locations of the sessions are as follows:

#### January 11, 2018 Teleconference

Toll-free dial-in: 1-866-792-1317

Local dial-in: 780-409-9282

Conference ID: 8820348

10 a.m.

#### January 15, 2018 Teleconference

Toll-free dial-in: 1-866-792-1317

Local dial-in: 780-409-9282

Conference ID: 8820348

10 a.m.

#### January 18, 2018 Edmonton

Amiskwaciy Academy

101 Airport Road NW, Edmonton, AB 10 a.m.-3 p.m.

#### January 19, 2018 Calgary

Southern Alberta Jubilee Auditorium

1415 - 14 Ave NW, Calgary, AB 10 a.m.-3 p.m.

#### January 22, 2018 St. Paul

Blue Quills First Nations College
3 Airport Rd N, St. Paul, AB
10 a.m.-3 p.m.

#### January 24, 2018 Peace River

Belle Petroleum Centre 9403 94 St, Peace River, AB 10 a.m.-3 p.m.

To RSVP for the in-person sessions by January 12, 2018, or if you have any questions about the grant program, please contact us at 780-644-8415 (toll-free by first dialing 310-0000) or EDC.FNEl@gov.ab.ca.

Sincerely,

Curtis Clarke, PhD

**Deputy Minister of Education** 

#### **Attachments**

- 1. IFNE Questions and Answers
- 2. IFNE Grant Program Guidelines
- 3. IFNE Proposal Template

#### 4. ESA Standards and IFNE Session Agenda

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#### 4 attachments

- FNE Questions and Answers.docx 219K
- IFNE Grant Program Guidelines.docx 868K
- IFNE Proposal Template.docx
- ESA Standards and IFNE Session Agenda.docx 15K



# Innovation in First Nations Education Grant Program

# What is the Innovation in First Nations Education Grant Program?

The Innovation in First Nations Education (IFNE) Grant Program provides opportunities to build upon collaborative work started through the Building Collaboration and Capacity in Education (BCCE) Grant Program by developing schoolbased programs and initiatives that meet student needs and strengthen opportunities for student success.

## What is the purpose of this grant program?

This grant will support partnerships between First Nations and provincial school jurisdictions through the development of three-year projects that focus on two or more of the following key priority areas:

- Early Childhood Education in Primary Schools
- Student Centred Supports
- Children and Youth Not in School
- Parental/Caregiver Engagement
- Indigenous Languages

These priority areas were informed through feedback provided by BCCE Grant recipients.

#### Who can apply?

- Individual First Nations in Alberta (one proposal per First Nation);
- First Nations organizations providing education services (e.g., tribal councils);
- Provincial school jurisdictions with existing education services (or tuition) agreements;
- Joint submissions from interested parties who wish to partner on a proposal submission in order to maximize funding.

### How is IFNE different from BCCE?

The Innovation in First Nations Education (IFNE) Grant Program is a grant program that was informed by, and builds, on what we learned from BCCE.

BCCE is an existing grant program that started in 2015/16.

Program activities and deliverables for IFNE are distinct from BCCE.

#### How much funding is available?

A total of \$36 million over three years is available through the Innovation in First Nations Education Grant Program.



# Is it possible to partner with other First Nations or provincial school authorities on a submission?

Yes. Individual First Nations, First Nations organizations providing education services, and provincial school authorities can partner on the submission of a joint application and proposal. Funding for joint proposals may be pooled in order to maximize resources.

#### Do I require a letter of support?

Letters of support from First Nations need to be included in the grant application for provincial school jurisdictions. Tribal Councils are eligible to apply for the Grant Program, but require a letter of support from one of multiple member First Nations choosing to have the Tribal Council apply on their behalf. Letters of support are also required from partners submitting joint applications.

#### What is the application deadline?

The deadline for applications and proposals is February 5, 2018.

## I'm interested in applying. Where can I find an application form?

The first step in the application process is to contact:

First Nations Education
Initiatives Branch
First Nations, Métis and Inuit Directorate
Alberta Education
10044 - 108 Street (9th floor)
44 Capital Blvd
Edmonton, Alberta T5J 5E6

Phone: 780-644-8415 (dial 310-0000 first for toll-free access in Alberta)

Or by email to: EDC.FNEl@gov.ab.ca





#### NORTHLAND SCHOOL DIVISION NO. 61

#### ADMINISTRATION RECOMMENDATION TO THE BOARD

TO:

THE BOARD OF TRUSTEES

**DATE:** January 26, 2018

**SUBMITTED BY:** 

Shelley Willier, Associate Superintendent, Area 1 West

SUBJECT:

Monitoring Report – Area 1 West

**ORIGINATOR:** 

**Board of Trustees** 

REFERENCE(S) & Policy 2, Appendix A Board Work Plan

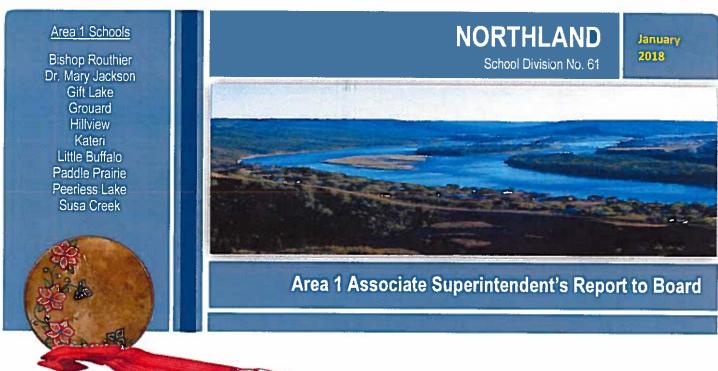
ATTACHMENTS:

Area 1 Associate Superintendent's Report to the Board

#### **RECOMMENDATION:**

THAT the Board of Trustees receive as information the Area 1 West Associate Superintendent Report, as presented and attached.

BACKGROUND: This is a requirement of Policy 2, Appendix A Board Work Plan.	 
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RISK ANALYSIS:	 



Education is about creating learning opportunities for all students – while they are in schools and classrooms, or on the land. Education is also about ensuring that once our students leave school, they can participate in learning opportunities for the rest of their lives.

As the Division works together to ensure Northland students are strong in identity, healthy and successful, we are focusing on different ways to build the capacity of principals and teachers so they can improve teaching and learning in classrooms, schools and communities.

Priority initiatives in area 1 are as follows:

#### Principal Leadership Quality Standard -

Quality leadership occurs when principal's ongoing analysis of context and decisions made about what leadership skills and knowledge to apply result in quality

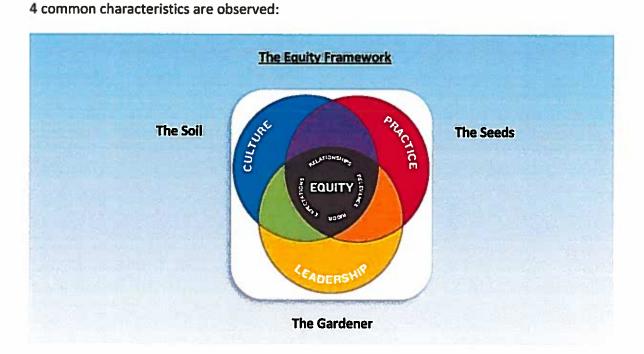
teaching and effective learning for all students.

The Principal Leadership Quality Standard (2016) is implemented through a professional growth, supervision and evaluation framework and are part of professional dialogue throughout the year. This Standard includes the following competencies:

- Fostering effective relationships
- Modeling commitment to professional learning
- Embodying visionary leadership
- Leading a learning community
- Supporting the application of foundational knowledge about First Nations, Métis and Inuit
- Providing instructional leadership
- Developing leadership capacity
- Managing school operations & resources
- Understanding & responding to the larger context

Closing the Achievement Gap from the Inside Out – The Northwest Regional Learning Consortium (NRLC) is working with Area 1 principals as they engage with Curtis Linton's Equity Framework (2011) to ensure educational equity in their school – where all students are provided with the individual support they need to reach and exceed a common standard. Within equitable school,

Expectations – set the bar for high achievement; Rigor – provide the skills and learning the student needs to succeed; Relevancy – connects the learner with the instruction and curriculum; and Relationships – helps the student believe in the teacher's high expectations, engage with rigorous curriculum and respond to the relevancy of learning



#### Leadership — The Gardner

- Build equity
- Set vision and direction
- Educator accountability
- Sustain innovation

#### Practice - The Seeds

- Curriculum
- Teaching skills
- Assessment
- Interventions

#### School Culture - The Soil

- Professional attitudes
- Clear focus on students
- Inclusive
   Environments
- Collaboration

**Regional Education Program Review:** 

Wards 3 and 4 - Program evaluation is an essential step toward program improvement. Programs within the Division are regularly reviewed to determine if program objectives are being delivered in an efficient and effective manner; how school space is being organized and utilized; and whether students are achieving program standards and outcomes (Northland AP 280). Schools in area 1 that are scheduled for review are Bishop Routhier, Gift Lake, Grouard and Hillview. The review will be conducted along with community engagement sessions

where parents, community and community leadership will have opportunity to inform the education of their children.

#### A K-12 Regional High School

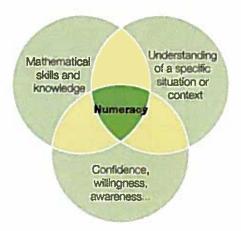
Previous community engagement sessions in 2010 (Northland Inquiry Team) and 2012 (NSD Community Engagement Team) lead to a recommendation to consider the establishment of a regional high school to serve students in smaller communities. During the community engagement sessions held for the program review, the conversation about a regional high school will continue and further recommendations made.

#### **Timeline of Events**

January	Engagement & communication planning     Data Collection	<ul> <li>Project budget &amp; financial impact</li> <li>Initial presentation to the Board</li> </ul>
February	Grouard School Review & Community Engagement • February 5-7, 2018	Feedback • February 28, 2018 and March 1, 2018
March	Hillview School Review & Community Engagement  March 19-20, 2018	Feedback  March 28-29, 2018
April	Bishop Routhier School & Community Engagement  April 11-13, 2018	Feedback  • April 30, 2018 and May 1, 2018
Мау	Gift Lake School Review & Community Engagement  May 2-4, 2018	Feedback  • May 22-23, 2018
June	Sucker Creek – presentation TBA     Final Report to Board with     Recommendations	2018-19 Strategic Plan for Implementation     2019-20 Implementation – Monitoring and Evaluation Process

#### Division-wide Kindergarten to Grade 12 Numeracy Framework --

Numeracy will be a curricular focus in Northland over the next five years. Alberta Education defines numeracy as the ability, confidence and willingness to engage with quantitative and spatial information to make informed decisions in all aspects of daily living.



**Quantitative Information** – measured and expressed in an amount and includes numbers, patterns, statistics and probability.

**Spatial Information** – physical location of objects or people or the relationship between objects or people. It includes measures, location, direction, shape and space.

Goal 1.5 in the division's Education Plan is to develop a division-wide Kindergarten to Grade 12 Numeracy Framework and implementation plan. The Framework will be evidence-based, data informed, and will result in increased confidence in confidence, engagement and achievement.

Key areas of focus will be:

- Creating a common understanding of effective teaching and learning.
- Building teacher capacity professional growth in instruction and intervention to improve learning for all students.

- Building leadership capacity focus on instructional leadership in supporting teacher growth and development.
- Improving how teachers, school leaders and system leaders use assessment practices to plan for learning experiences and monitor progress.
- Improving confidence and attitudes in numeracy; and
- Creating a common understanding of Indigenous pedagogy in math and numeracy.

#### **Development Phase Part I**

#### January 2018 to June 2018

- 1. Research
- 2. Terms of Reference Working Group
- 3. Environmental Scan –where we are
- 4. Assessment identification baseline data
- 5. Framework development where we want to be and how do we get there.